
INTEGRATED MANAGEMENT OF CHILDHOOD ILLNESS

IMCI

planning guide

Gaining experience with the
IMCI strategy in a country



DEPARTMENT OF CHILD AND ADOLESCENT HEALTH AND DEVELOPMENT
WORLD HEALTH ORGANIZATION

© **World Health Organization, 1999**

This document is not a formal publication of the World Health Organization (WHO), and all rights are reserved by the Organization. The document may, however, be freely reviewed, abstracted, reproduced and translated, in part or in whole, but not for sale nor for use in conjunction with commercial purposes.

The views expressed in documents by named authors are solely the responsibility of those authors.

Produced in collaboration with ACT International, Atlanta, Georgia, USA.

Designed by minimum graphics
Printed in Switzerland

Contents

Abbreviations	ix
About planning for the IMCI strategy	1
1. Introduce the IMCI strategy	9
1.1 Review initial information about the IMCI strategy	10
1.2 Orient important groups and individuals to the IMCI strategy (orientation meeting)	11
1.3 Establish an IMCI management structure	11
1.4 Train key personnel to manage sick children according to the IMCI guidelines	14
1.5 Ministry of Health endorses early implementation of the IMCI strategy	15
Overview of the IMCI early implementation phase	17
2. Develop a national plan for the IMCI early implementation phase	19
2.1 Gather information for planning the IMCI strategy	19
2.2 Decide on organization and management and develop terms of reference for the IMCI Working Group	23
2.3 Develop a national plan for the IMCI early implementation phase (conduct a national planning workshop)	24
2.3.1 Discuss the place of the IMCI strategy in the national context	26
2.3.1.1 Plan for sustainable organization and management, and adequate policy support for the IMCI strategy	27
2.3.1.2 Plan how to link the IMCI strategy with ongoing health sector reforms	27
2.3.2 Plan for improvement of skills of health staff	29
2.3.2.1 Plan for adaptation	29
2.3.2.2 Plan IMCI training courses for first-level health workers	30
2.3.2.3 Plan for follow-up after training	34
2.3.2.4 Consider possibilities for improving skills of referral-level health workers	36

2.3.2.5 Optional: Discuss how to introduce IMCI in pre-service training	37
2.3.3 Plan for improvement in the health system	37
2.3.3.1 Plan for availability of drugs and supplies needed for IMCI	37
2.3.3.2 Plan for improving referral pathways and services	40
2.3.3.3 Optional: Plan for organization of work in health facilities	41
2.3.3.4 Plan for supervision	42
2.3.3.5 Plan for linking IMCI classifications and the health information system	43
2.3.4 Plan for improvement in family and community practices	45
2.3.5 Plan documentation of early implementation	50
2.3.6 Plan for selection of districts for early implementation	53
2.3.7 Plan the budget for the IMCI early implementation phase	55
2.3.8 Compile the national plan for the IMCI early implementation phase	55
Overview of steps 1.0–5.0 of the IMCI planning process	59
3. Adapt the generic IMCI guidelines and training materials	61
3.1 Initiate adaptation	61
3.2 Do adaptation tasks	63
3.2.1 Adapt clinical guidelines	63
3.2.2 Adapt feeding recommendations, determine local terms and develop the mother's counselling card	65
3.2.3 Plan for consistency of messages about child health communicated to families	66
3.3 Circulate adapted guidelines for review and to build consensus	66
3.4 Produce adapted training materials	67
3.4.1 Adapt training materials to reflect the adapted guidelines and translate them	67
3.4.2 Produce copies of adapted materials to use in the first central-level IMCI case management course	68
4. Initiate activities to improve the health system and prepare for health worker training	69
4.1 Initiate work of the Implementation Subgroup	69
4.2 Initiate work with the district health teams	71
4.2.1 Conduct an orientation meeting in each selected district (half day)	71
4.2.2 Have individual meetings and discussions with key district persons	72

4.2.3	Obtain information about the district that will be useful for planning	72
4.3	Plan at the central level for follow-up after training, drug availability, improving referral pathways and services, supervision, linking IMCI classifications and the HIS, and documentation of the early implementation phase	73
4.3.1	Plan for follow-up after training	73
4.3.2	Plan for availability of drugs needed for implementation of IMCI	74
4.3.3	Plan for improving referral pathways and services	76
4.3.4	Plan for supervision	77
4.3.5	Plan for linking IMCI classifications and the HIS	77
4.3.6	Plan for documentation of early implementation	78
4.4	Finalize arrangements for the first IMCI training course at central level	79
4.4.1	Identify participants for the central-level IMCI case management course	79
4.4.2	Prepare the central-level training site and obtain a course director, clinical instructor and facilitators	80
5.	Initiate activities to improve family and community practices	81
5.1	Initiate work of the Family and Community Practices Subgroup	81
5.2	Implement activities as agreed in the national planning workshop	83
5.2.1	Collaborate with the Adaptation Subgroup to adapt feeding recommendations, identify local terms, develop the mother's card and ensure consistency of health education messages	83
5.2.2	Conduct a national-level assessment of key family practices and available resources	84
5.2.2.1	Collect and review existing information regarding key family and community practices	84
5.2.2.2	Assess existing resources, opportunities and constraints to improve family and community practices	85
5.2.3	Select the districts to initiate community-based interventions	86
5.2.4	Review the core IMCI indicators at household level, and decide upon a process to monitor changes in keys family practices	86
6.	Build national capacity for IMCI implementation through training	89
6.1	Train facilitators for the first central-level IMCI training course	89
6.2	Conduct the first central-level IMCI training course(s)	90

6.3	Train future course directors and clinical instructors for their roles in first district-level courses	90
6.4	Finalize and reproduce the IMCI materials	91
7.	Develop district plans for IMCI early implementation (Conduct district planning workshops)	93
7.1	Plan for improvement of skills of health staff	94
7.2	Plan for improvement in the health system	100
7.3	Plan for improvement in family and community practices	103
7.4	Plan for documentation of early implementation	104
7.5	Develop a district budget	107
7.6	Compile the district plans	107
8.	Implement district-level IMCI activities	109
8.1	Implement district-level IMCI training courses for first-level health workers	110
8.2	Implement follow-up after training	111
8.3	Implement solutions to improve the health system	111
8.4	Implement community-based interventions	112
8.5	Document progress and take action to solve problems	112
9.	Review the IMCI early implementation phase	113
9.1	Summarize information on early implementation and prepare for review	113
9.2	Review early implementation	114
10.	Plan for the expansion phase	117
10.1	Agree on specific quality adjustments, based on what was learned in the early implementation phase	119
10.2	Discuss structural and organizational issues	119
10.3	Discuss how the IMCI strategy fits within the national health policy and, where relevant, health sector reforms	120
10.4	Decide on emphasis and select activities for the expansion phase	120
10.5	Decide on the general pace of expansion and the number of districts that will be included in IMCI activities during the next phase	121
10.6	Select districts for expansion	122
10.7	Plan activities in the districts	122
10.8	Set targets for coverage and performance	123
10.9	Plan for documentation and evaluation of IMCI	123

10.10 Plan a budget and compile the plans and recommendations into a summary plan for the expansion phase	123
10.11 Conduct a consensus meeting to present the findings, recommendations and plan for expansion	123
Annexes	127
Annex A: IMCI national orientation meeting	129
Annex B: Methods and process for documenting IMCI early implementation	135
Annex C: Tools for data collection and summary	139
Annex D: Breastfeeding aspects of the IMCI strategy	147
Annex E: Drugs and supplies needed for implementation of IMCI	155
Annex F: Use and design of a translation table for IMCI and health information system classifications	157
Annex G: Review of the IMCI early implementation phase	165
Annex H: Priority IMCI indicators at health-facility level and at household level	199
Annex I: Milestones for IMCI implementation	207
Annex J: Selected exercises from the IMCI training course for first-level health workers: Participant's notes	211
Facilitator's notes	241
Answer sheets	249

List of figures

Overview of the planning process for the IMCI Strategy	7
Figure 1: Components of the IMCI Strategy	5
Figure 2: Orientation meeting	12
Figure 3: Preparing for the national planning workshop: Checklist of useful information to gather if available	20
Figure 4: Preparing for the initial meeting of the Adaptation Subgroup: Checklist of useful information to gather if available	21
Figure 5: National planning workshop	25
Figure 6: Topics to cover in the national planning workshop	26
Figure 7: Possible sequence of activities for conducting training in Integrated Management of Childhood Illness	31
Figure 8: Essential activities for improving family and community practices	46
Figure 9: Key family practices for child survival, growth and development	47
Figure 10: Documentation of the early implementation phase: Areas and tools for collecting information	51
Figure 11: IMCI early implementation budget	56
Figure 12: Topics for the initial meeting of the Adaptation Subgroup	63

Figure 13: Ways to develop consensus and support for the adapted IMCI guidelines	64
Figure 14: Initial meeting of the Implementation Subgroup	70
Figure 15: Assessment of the district health system: Checklist of useful information to gather	72
Figure 16: Initial meeting of the Family and Community Practices Subgroup	82
Figure 17: How to build on and strengthen community resources to promote improved nutrition	87
Figure 18: District planning workshop	95
Figure 19: District early implementation budget	105
Figure 20: District plan for early implementation	106
Figure 21: Review meeting	115
Figure 22: Planning meeting for the expansion phase	118
Figure 23: Example table for planning activities: Section on training of first-level health workers	124
Figure 24: Outline of topics to address in the report summarizing the early implementation phase	170
Figure 25: Facilitator's notes for making a presentation on expansion	177
Figure 26: Issues relevant to the status and quality of IMCI implementation organized according to major areas	179

预览已结束，完整报告链接和二维码如下：

https://www.yunbaogao.cn/report/index/report?reportId=5_30541

