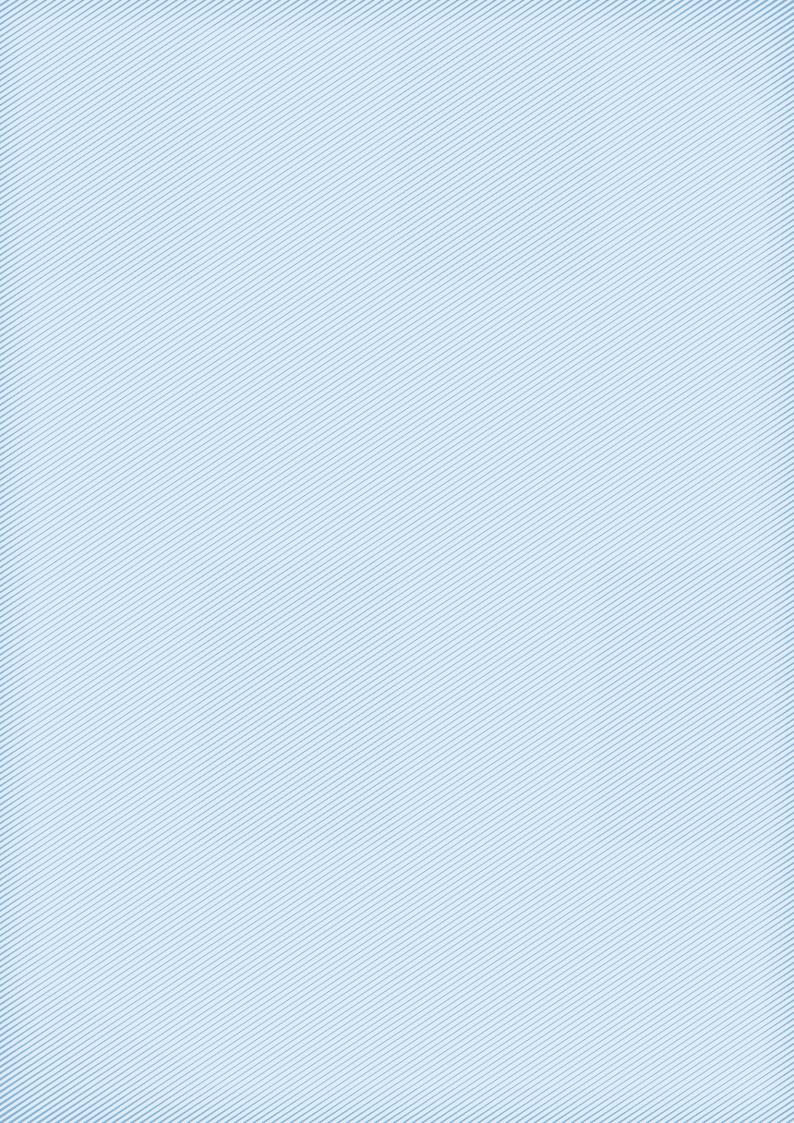
FIFTH GLOBAL MEETING OF HEADS OF WHO COUNTRY OFFICES WITH THE DIRECTOR-GENERAL AND REGIONAL DIRECTORS











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► LIST OF ACRONYMS

ADG Assistant Director-General
AFRO WHO Regional Office for Africa
AMRO WHO Regional Office for the Americas

CCA Common Country AssessmentCCS Country Cooperation StrategyCCO Department of Country Focus

CO Country Office

DDG Deputy Director-General

DG Director-General

DPM Director, Programme Management

DRD Deputy Regional Director

EMRO WHO Regional Office for the Eastern Mediterranean EPR Epidemic and Pandemic Alert and Response

EURO WHO Regional Office for Europe

GFATM The Global Fund to fight AIDS, Tuberculosis and Malaria

GHP Global Health Partnership
 GPEI Global Polio Eradication Initiative
 GPW General Programme of Work
 GSM Global Management System
 HAC Health Action in Crises

HIV/AIDS Human Immunodeficiency Virus/Acquired Immune Deficiency Syndrome

HQ Headquarters

HSS Health Systems and ServicesHWCO Head of WHO Country Office

IHP+ International Health Partnership and Related Initiatives

IHR International Health Regulations

MoH Ministry of Health

MDG Millennium Development Goal
 MTSP Medium-Term Strategic Plan
 NHSP National Health Strategy and/or Plan
 NGO Nongovernmental organizations
 PUN Partnerships and UN Reform
 PSC Programme Support Costs
 RCS Resident Coordinator System

RD Regional Director
RO Regional Office

SEARO WHO Regional Office for South-East Asia

SOPs Standard Operating Procedures

UN United Nations

UNDAF United Nations Development Assistance Framework

UNDG United Nations Development GroupUNDP United Nations Development Programme

UNICEF United Nations Children's Fund

WCO WHO Country OfficeWHA World Health AssemblyWHO World Health Organization

WPRO WHO Regional Office for the Western Pacific

WR WHO Representative

► PART I KEY ACTIONS

THE 8 KEY ACTIONS

- 1. Enhance capacity of Heads of WHO Country Offices and Country Office staff to support national health emergency preparedness and response, through training and guidance related to:
 - a. the Health Cluster;
 - b. the International Health Regulations (2005); and
 - c. public health and humanitarian emergency management.
- 2. Promote and implement Standard Operating Procedures (SOPs), rollout the Event Management System to all levels of the Organization, and advance the Common Operational Platform initiative for more coherent emergency management.
- 3. Monitor, through collaboration between Headquarters, Regional and Country Offices, the impact of the financial crisis on health, as well as the efficiency savings within the WHO Secretariat.
- 4. Establish a compendium of national expertise built from the country level, validated by regions and increasingly used to replace international experts as well as an inventory of WHO expertise.
- 5. Increase the WHO Country Teams' capacity to work with other UN agencies and development partners to advocate for and mobilize multi-sectoral contributions towards the National Health Strategy/Plan, for better health outcomes.
- 6. Map the Strategic Agendas of the Country Cooperation Strategies to the Medium Term Strategic Plan (MTSP), to inform the implementation of the 2010-2011 and the development of the 2012-2013, Programme Budgets.
- 7. Ensure that all HWCOs complete their Performance Management and Development Systems (PMDS), that reflect the need to be an effective and inclusive team member with partners in the country, in support to the National Health Strategy/Plan.
- 8. Strengthen networking among WHO offices in countries such as small island developing states (SIDS) and newly industrialized countries (NICs); and foster innovative ways of working such as South-South Cooperation, through support and experience-sharing.

► PART II INTRODUCTION

The fifth global meeting of the Heads of WHO Country Offices with the Director-General and Regional Directors was held at the WHO Head-quarters in Geneva from 2 to 5 November 2009.

The meeting was attended by 286 participants. Participants included the Deputy Director-General, Assistant Directors-General, Deputy Regional Directors and Directors of Programme Management as well as 141 Heads of WHO Country Offices (HWCOs), and Directors and other senior staff from regional offices and Headquarters.

The overall purpose of the three-day policy dialogue between the Director-General, the Regional Directors and the HWCOs was to improve and strengthen WHO performance in countries. Three themes were selected by the Global Policy Group (GPG). These include:

- strengthening WHO's response to public health and humanitarian emergencies;
- responding to the financial and economic crisis; and
- strengthening WHO's performance at the country level.

The meeting consisted of plenary sessions, briefing sessions and group work. The agenda and programme is attached as Annex 1.

HWCOs were also given the opportunity to participate in lunchtime seminars on: support to countries in accessing and utilizing resources from the Global Fund to fight AIDS, Tuberculosis and Malaria; mental health care and injury and violence prevention; greening the health sector; new challenges for policy dialogue; accelerating progress on the Millennium Development Goals (MDGs); and the Global Strategy for the Prevention and Control of Non-communicable Diseases. Following the meeting, they were also given the opportunity to participate in a seminar on the social determinants of health.

In the concluding session, the GPG provided guidance on ways to improve WHO's performance in countries.

Consistent with the three themes selected by the GPG, the proposed objectives and expected outcomes for the meeting were as follows.

► OBJECTIVE 1:

To establish a common vision of the role and core competencies of HWCOs in the Organization's management of humanitarian crises and public health emergencies and events, in the context of the UN and Humanitarian Reforms and the revised International Health Regulations.

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