

# Programme budget

2020–2021

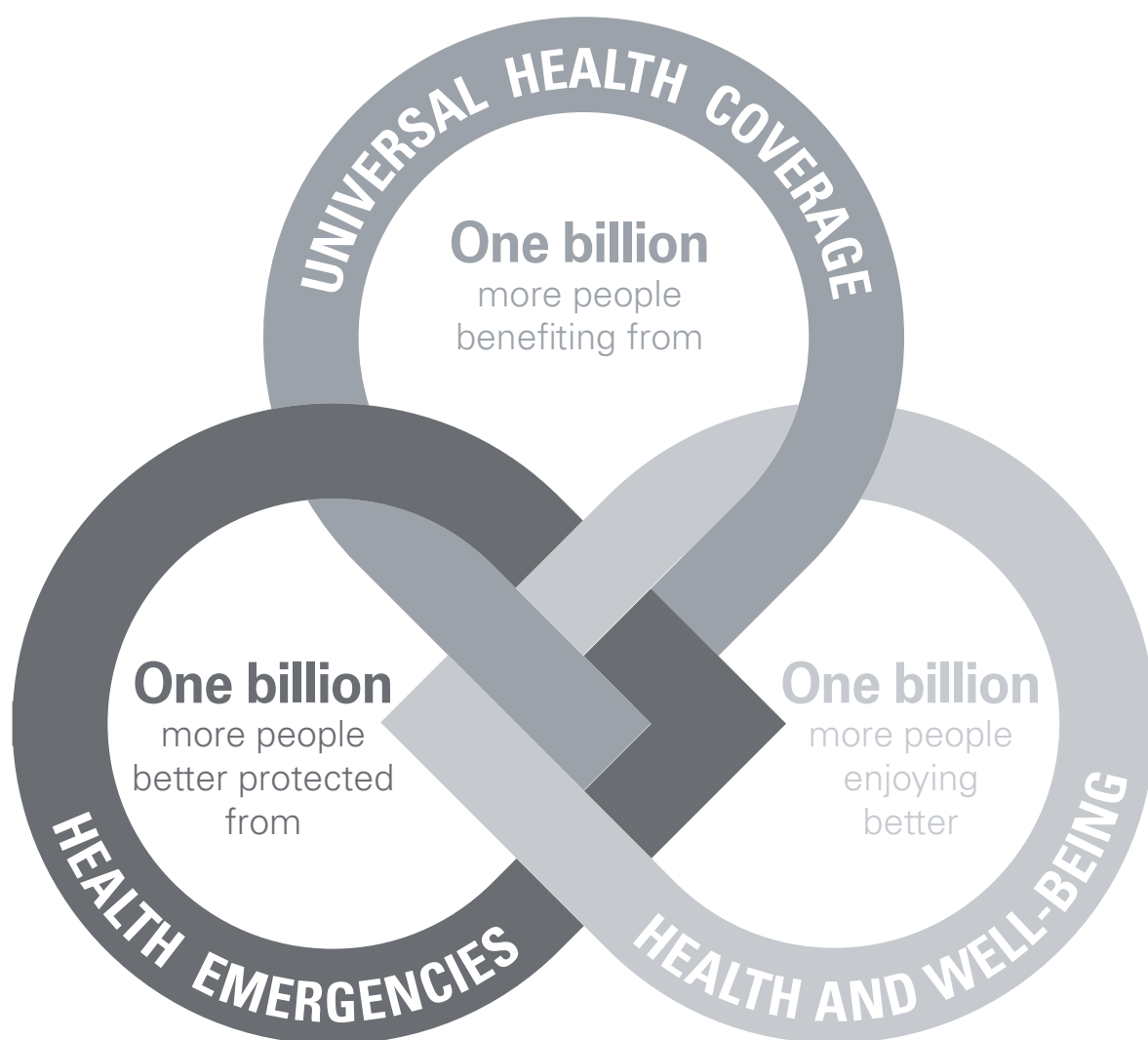


World Health  
Organization



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2020–2021



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The Proposed programme budget 2020-2021 was presented to the Seventy-second World Health Assembly in document A72/4 in May 2019. The Health Assembly subsequently adopted resolution WHA72.1, in which it approved the budget. This final version of the approved Programme budget 2020-2021 represents without change the document considered by the Health Assembly in May 2019. “Proposed programme budget” in the text should therefore be taken to refer to the approved Programme budget.

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## INTRODUCTION

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1. The Proposed programme budget 2020–2021 marks a major step forward in the transformation of WHO. The Proposed programme budget aims to turn the bold vision of the Thirteenth General Programme of Work, 2019–2023 (GPW 13) into reality: by delivering impact for people at the country level. It is the first Proposed programme budget developed under GPW 13 and a vital element in ensuring implementation of the strategy set forth in GPW 13.

2. The vision of GPW 13 – impact for people at the country level – is also the overarching objective of the Proposed programme budget 2020–2021. To achieve this objective, the form of the Proposed programme budget will differ from that of previous programme budgets; in particular, the Secretariat will:

- **focus on measurable impacts** to improve people’s health;
- **prioritize its work to drive public health impacts in every country** and demonstrate how resources will be aligned with delivery of these impacts;
- change from a disease-specific approach to a **more integrated and health-systems-oriented approach** to drive sustainable outcomes;
- **align and build synergies** in delivering the work of the three levels of the Organization.

3. Driving impact is the primary focus of WHO’s accountability. The Secretariat will be guided by the overarching principle that financial resources should not be used without an expectation of measurable results in terms of improving people’s health. Efforts will focus on delivering sustainable outcomes and impacts at the country level, to which programmes will contribute, and not merely on sustaining programmatic activities. The Secretariat will increasingly promote approaches that build synergies between health systems and programmes and build coherence and integrated working between the levels of the Organization.

### OVERALL CONTEXT

#### THIRTEENTH GENERAL PROGRAMME OF WORK, 2019–2023

4. “Promote health, keep the world safe, serve the vulnerable” – this is the mission of WHO as expressed in GPW 13, which was approved by the Seventy-first World Health Assembly in 2018 (resolution WHA71.1).

5. GPW 13 outlines a clear vision for achieving three strategic priorities through its triple billion targets:

- **achieving universal health coverage** – 1 billion more people benefiting from universal health coverage
- **addressing health emergencies** – 1 billion more people better protected from health emergencies
- **promoting healthier populations** – 1 billion more people enjoying better health and well-being.

6. The triple billion targets provide a framework for WHO’s action to address the health-related targets of the United Nations Sustainable Development Goals. Each strategic priority includes three health outcomes that define the action that WHO will take to meet the triple billion targets. The targets and enabling functions constitute the four pillars of the Proposed programme budget 2020–2021.

7. According to the investment case for WHO, hitting the triple billion targets would result in 30 million lives saved, 100 million healthy life-years improved and 2–4% economic growth in low- and middle-income countries over the five-year implementation period of GPW 13 (2019–2023). Of the projected lives saved, 24.4 million would be saved through universal health coverage (with a return on investment of US\$ 1.4 for every dollar spent); 1.5 million through better protection from health emergencies (with a return of US\$ 8.30 for every dollar spent);

and 3.8 million through healthier populations (with returns ranging from US\$ 1.50 to US\$ 121 for every dollar spent, depending on the intervention).

## **SUSTAINABLE DEVELOPMENT GOALS**

8. Like GPW 13, the Proposed programme budget 2020–2021 is fundamentally aligned with the Sustainable Development Goals and provides a pathway to achieving some of the health-related targets. The triple billion targets support the same ambitious aims as the Goals and take forward the United Nations 2030 Agenda for Sustainable Development.

9. The first of the triple billion targets is aligned with target 3.8 of the Sustainable Development Goals (achieve universal health coverage). Many of the other targets under Goal 3 are also influenced by target 3.8. The second of the triple billion targets is aligned with target 3.d of the Sustainable Development Goals (strengthen the capacity of all countries, particularly developing countries, for early warning, risk reduction and management of national and global health risks), and with target 1.5 (build the resilience of the poor and those in vulnerable situations and reduce their exposure and vulnerability to climate-related extreme events and other economic, social and environmental shocks and disasters). The third of the triple billion targets is aligned with many other Sustainable Development Goal targets, including those for Goals 1, 2, 3, 4, 5, 6, 11, 13, 16 and 17.

10. To accelerate progress towards the health-related Sustainable Development Goals, global organizations active in health, coordinated by WHO, worked together to develop **the draft global action plan for healthy lives and well-being for all**. The draft global action plan represents a historic commitment to advancing collective action, and it is expected that additional organizations will join these efforts. The final draft of the global action plan will be submitted to the United Nations General Assembly in September 2019 and will provide context for WHO's work in the biennium 2020–2021.

11. The Secretariat will step up its leadership for the implementation of the future global action plan and convert various multilateral commitments of the Organization into collective and tailored action aimed at supporting countries in accelerating progress towards the health-related Sustainable Development Goals.

12. By basing GPW 13 on the Sustainable Development Goals, WHO is making a commitment to the Goals' mission to leave no one behind. The right to the highest attainable standard of health is enshrined in the WHO Constitution and underpins all WHO's work. In line with this approach, WHO is committed, at all levels of engagement, to the implementation of gender equality, and will seek opportunities to advocate for mainstreaming Goal 5 (achieve gender equality and empower all women and girls). The measurement of outputs in the Proposed programme budget 2020–2021, as discussed below, encourages mainstreaming of gender equality across every output of the Organization.

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