

# COUNTRY COOPERATION STRATEGY GUIDE 2020

Implementing the Thirteenth General  
Programme of Work  
for driving impact  
in every country



Country cooperation strategy guide 2020: implementing the Thirteenth General Programme of Work for driving impact in every country

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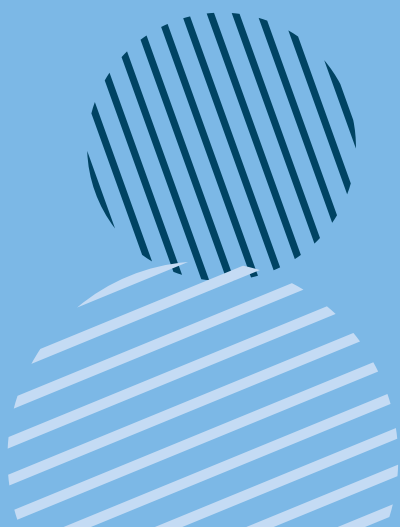


# ABBREVIATIONS

<b>AIDS</b>	ACQUIRED IMMUNODEFICIENCY SYNDROME
<b>CCA</b>	COMMON COUNTRY ASSESSMENT
<b>CCS</b>	COUNTRY COOPERATION STRATEGY
<b>CCS/HQ</b>	DEPARTMENT OF COUNTRY STRATEGY AND SUPPORT
<b>CSO</b>	CIVIL SOCIETY ORGANIZATION
<b>CSU</b>	COUNTRY SUPPORT UNIT
<b>DAC</b>	DEVELOPMENT ASSISTANCE COMMITTEE
<b>DAO</b>	DELIVERING AS ONE
<b>DCO</b>	WHO DEPARTMENT OF COMMUNICATIONS
<b>DG</b>	WHO DIRECTOR-GENERAL
<b>ERF</b>	EMERGENCY RESPONSE FRAMEWORK
<b>EDRM-H</b>	EMERGENCY AND DISASTER RISK MANAGEMENT FOR HEALTH
<b>FCTC</b>	FRAMEWORK CONVENTION ON TOBACCO CONTROL
<b>FENSA</b>	WHO FRAMEWORK OF ENGAGEMENT WITH NON-STATE ACTORS
<b>GAP</b>	GLOBAL ACTION PLAN ON SUSTAINABLE DEVELOPMENT GOALS
<b>GAVI</b>	FORMERLY GLOBAL ALLIANCE FOR VACCINES AND IMMUNIZATIONS, NOW GAVI, THE VACCINE ALLIANCE
<b>GFATM</b>	GLOBAL FUND TO FIGHT AIDS, TUBERCULOSIS AND MALARIA
<b>GHO</b>	GLOBAL HEALTH OBSERVATORY
<b>GPW13</b>	THIRTEENTH GENERAL PROGRAMME OF WORK
<b>GSM</b>	GENERAL SERVICES MODULE
<b>HDI</b>	HUMAN DEVELOPMENT INDEX
<b>HERA</b>	HEALTH EMERGENCY RISK ASSESSMENT
<b>HIC</b>	HIGH-INCOME COUNTRIES
<b>HQ</b>	WHO HEADQUARTERS
<b>HWO</b>	HEAD OF WHO OFFICE IN COUNTRIES, TERRITORIES AND AREAS
<b>IAEG</b>	INTER-AGENCY EXPERT GROUP FOR SDGS
<b>IHP+</b>	INTERNATIONAL HEALTH PARTNERSHIP
<b>IHR</b>	INTERNATIONAL HEALTH REGULATIONS (2005)
<b>IOS</b>	INTERNAL OVERSIGHT SERVICES
<b>ISF</b>	INTEGRATED STRATEGIC FRAMEWORK (UN)
<b>JEE</b>	JOINT EXTERNAL EVALUATION
<b>MOH</b>	MINISTRY OF HEALTH
<b>NAPHS</b>	NATIONAL ACTION PLAN FOR HEALTH SECURITY
<b>NCD</b>	NONCOMMUNICABLE DISEASE
<b>NGO</b>	NONGOVERNMENTAL ORGANIZATION
<b>NHA</b>	NATIONAL HEALTH AUTHORITY
<b>NHPSP</b>	NATIONAL HEALTH POLICY, STRATEGY AND PLAN
<b>OECD</b>	ORGANISATION FOR ECONOMIC CO-OPERATION AND DEVELOPMENT
<b>PB</b>	PROGRAMME BUDGET
<b>PBPA</b>	PROGRAMME BUDGET PERFORMANCE ASSESSMENT
<b>RD</b>	WHO REGIONAL DIRECTOR
<b>RO</b>	WHO REGIONAL OFFICE
<b>SDGS</b>	SUSTAINABLE DEVELOPMENT GOALS
<b>SMART</b>	SPECIFIC, MEASURABLE, ACHIEVABLE, REALISTIC AND TIME-BOUND
<b>SOP</b>	STANDARD OPERATING PROCEDURE
<b>SP</b>	STRATEGIC PRIORITY
<b>SPAR</b>	STATE PARTY SELF-ASSESSMENT ANNUAL REPORTING
<b>UHC</b>	UNIVERSAL HEALTH COVERAGE
<b>UNAIDS</b>	JOINT UNITED NATIONS PROGRAMME ON HIV/AIDS
<b>UNCT</b>	UNITED NATIONS COUNTRY TEAM
<b>UNDAF</b>	UNITED NATIONS DEVELOPMENT ASSISTANCE FRAMEWORK
<b>UNDG</b>	UNITED NATIONS DEVELOPMENT GROUP
<b>UNFPA</b>	UNITED NATIONS POPULATION FUND
<b>UNICEF</b>	UNITED NATIONS CHILDREN'S FUND
<b>UNRC</b>	UNITED NATIONS RESIDENT COORDINATOR
<b>UNSDCF</b>	UNITED NATIONS SUSTAINABLE DEVELOPMENT COOPERATION FRAMEWORK
<b>WCO</b>	WHO COUNTRY OFFICE
<b>WG</b>	WORKING GROUP
<b>WHA</b>	WORLD HEALTH ASSEMBLY
<b>WHE</b>	WHO HEALTH EMERGENCY
<b>WHO</b>	WORLD HEALTH ORGANIZATION
<b>WR</b>	WHO REPRESENTATIVE

# CONTENTS

6	Foreword
8	Introduction
10	What's new?
11	What is unique about WHO's Country Cooperation Strategy?
13	How to use this guidance document
14	The six stages of the CCS cycle
14	<b>Stage 1 – Analyse</b>
18	1. ANALYSING THE COUNTRY CONTEXT
20	2. ANALYSING THE HEALTH AND EQUITY SITUATION Using the GPW13: Impact Framework to guide systematic analysis of a country's health situation
40	3. ANALYSING THE NATIONAL HEALTH AND DEVELOPMENT AGEND
43	4. ANALYSING THE PARTNERSHIP ENVIRONMENT
46	5. EXPRESSING NATIONAL PRIORITIES IN THE CCS
50	<b>Stage 2 – Conduct dialogue</b>
51	1. KEY STAKEHOLDERS TO CONSIDER
53	2. SETTING THE STRATEGIC AGENDA ON JOINT PRIORITIES FOR COLLABORATION
54	3. DEVELOPING AN AGREED COUNTRY IMPACT/ RESULTS FRAMEWORK
56	<b>Stage 3 – Draft the CCS</b>
57	PROPOSED CCS DOCUMENT STRUCTURE
60	<b>Stage 4 – Launch the CCS</b>
61	INNOVATIVE IDEAS FOR LAUNCHING THE CCS
62	<b>Stage 5 – Implement the CCS</b>
62	ALIGNMENT WITH OPERATION PLAN (CSP)
64	<b>Stage 6 – Monitor and evaluate the CCS</b>
64	MONITOR IMPLEMENTATION, CCS EVALUATION: MIDTERM AND FINAL EVALUATION
66	Annex 1. Concept note for CCS evaluation
74	Annex 2. Evaluation steps
75	Annex 3. WCO Evaluation Manager's terms of reference



# FOREWORD

WHO's 13th General Programme of Work (GPW13) puts countries at the centre of our work. In practice, this means our efforts must be directed towards these three goals:

- **Focusing** on measurable impacts to improve people's health;
- **Prioritizing** our work to drive public health impact in countries and demonstrate how resources will be aligned with delivery of these impacts; and
- **Aligning** and building synergies to deliver the work of the three levels of the organization.

The WHO Country Cooperation Strategy (CCS) is a medium-term corporate strategic framework designed to address the priorities of GPW13. Through the CCS, WHO identifies key priorities for technical cooperation with Member States, taking into consideration national context, to facilitate coordination with the United Nations Country Teams and other partners. The CCS guides dialogue, priority setting, and implementation of WHO's work at country level for achieving the "triple billion" targets, and the health-related Sustainable Development Goals.

The WHO Country Cooperation Strategy Guide 2020: Implementing the GPW13 for driving impact in every country will support the development, implementation and evaluation of a new generation of country cooperation strategies. It provides a step-by-step guide on how to develop each chapter of the CCS and highlights key checklists.

The mid-term and end of the CCS evaluation will assess which priorities were implemented through the country support plan and whether targets and indicators from the WHO impact framework were achieved.

I urge everyone across the three levels of WHO to contribute to the development of the CCS and use it to strongly align and better coordinate implementation to maximize WHO's impact at the country-level. It will enable you to identify countries where your area of work will be required for technical cooperation, and to provide tailor-made, differentiated country support, through policy dialogue, strategic support, and technical cooperation or services.



A handwritten signature in dark ink, which appears to read 'Tedros Adhanom'.

Dr Tedros Adhanom Ghebreyesus  
**Director-General**  
**World Health Organization**





# INTRODUCTION



The Country Cooperation Strategy (CCS) is WHO's strategic framework to guide the Organization's work in and with a country. It responds to that country's National Health and Development Agenda<sup>1</sup> and identifies a set of agreed joint priorities for WHO collaboration, covering those areas where the Organization has a comparative advantage in order to assure public health impact. The CCS is WHO's corporate framework strategy to implement the Thirteenth General Programme of Work (GPW13) with a response to country needs and priorities and addresses the Sustainable Development Agenda in health-related Sustainable Development Goals (SDGs).

As the public expression of WHO's results chain at the country level, the CCS sets out clearly defined impact targets for each of the agreed priorities. It also provides input to the process of formulating key elements of WHO's operational instruments such as the Country Support Plan (CSP), which is

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