

Networks for Prosperity

Achieving Development Goals through Knowledge Sharing



Networks for Prosperity

Achieving Development Goals through
Knowledge Sharing

About the Authors

Networks for Prosperity: Achieving Development Goals through Knowledge Sharing

is published by the United Nations Industrial Development Organization (UNIDO)

Vienna International Centre,
P.O. Box 300, 1400 Vienna, Austria
Telephone: (+43-1) 26026-0,
Fax: (+43-1) 26926-69
E-mail: unido@unido.org

Copyright © 2011 by the United Nations Industrial Development Organization
No part of this publication can be used or reproduced without prior permission from UNIDO.

ISBN 978-3-200-02426-7

The designations employed and the presentation of the material in this publication do not imply the expression of any opinion whatsoever on the part of the Secretariat of the United Nations Industrial Development Organization (UNIDO) concerning the legal status of any country, territory, city or area or of its authorities, or concerning the delimitation of its frontiers or boundaries, or its economic system or degree of development. Designations such as “developed”, “industrialized” and “developing” are intended for statistical convenience and do not necessarily express a judgment about the stage reached by a particular country or area in the development process. Mention of firm names or commercial products does not constitute an endorsement by UNIDO. The opinions, statistical data and estimates contained in signed articles are the responsibility of the author(s), including those who are UNIDO members of staff, and should not be considered as reflecting the views or bearing the endorsement of UNIDO. Although great care has been taken to maintain the accuracy of information herein, UNIDO does not assume any responsibility for consequences, which may arise from the use of the material.

This document has been produced without formal United Nations editing.

Design and print by creative images s.r.o., Bratislava, Slovakia – www.c-images.com

KAZUKI KITAOKA

manages the programme for the establishment of a knowledge management system in private sector development policy at UNIDO. He joined the Organization in 2003 for the implementation of private sector development and corporate social responsibility programmes in various countries, including China, Indonesia, Nigeria and the United Republic of Tanzania. In his subsequent roles as strategic planning officer and programme manager, he worked on organizational policies related to sustainability, growth, poverty reduction and gender equality. He has also coauthored various publications, including the UNIDO entry to the Max Planck Encyclopedia of Public International Law. He studied economics and international relations in Basel, Geneva and Bath, holding a Master of Science degree from the University of Bath. He can be reached at k.kitaoka@unido.org.

ALEX MACGILLIVRAY

is a policy expert in sustainable economic development and institutional capacity building. He has worked with senior policy makers, business leaders, NGOs and international agencies on national, sectoral and institutional strategy in various countries. He was previously a Managing Director of the non-profit research and advocacy group Accountability, where he led the Responsible Competitiveness Unit (2003-2010). He is now Director of the Climate Business network. He is the author or co-author of many studies, including A Brief History of Globalization (Constable Robinson, 2006) and Responsible Trade and Market Access (UNIDO, 2006). He holds a Master of Arts degree from Oxford and a Master of Science from Imperial College, where he is a regular lecturer. He can be reached at alex.macgil@gmail.com.

AXEL MARX

is Research Manager of the Leuven Centre for Global Governance Studies at the University of Leuven (Belgium). The Leuven Centre for Global Governance Studies, founded in 2007, is an interdisciplinary research centre of the group of humanities and social sciences of the University of Leuven. In 2010, the Centre was recognized as a University of Leuven Centre of Excellence. Axel Marx studied sociology and political science at the Universities of Leuven, Hull and Cambridge and holds a PhD in social

sciences from the University of Leuven. His research interests include non-state market governance and regulation, regulatory cooperation, global governance, political economy and comparative case methods. His international peer-reviewed papers have appeared inter alia in Regulation and Governance, International Journal of Multiple Research Approaches, Methodological Innovations, Journal of Socio-Economics, Journal of Business Research, Environmental Impact Assessment Review, Innovation, European Journal of Social Sciences and European Environmental Law Review. In addition he has published more than 10 commissioned policy reports on a wide range of topics for inter alia European Commission, European Parliament, Belgian Government, Flemish Government and private organizations. He can be reached at axel.marx@ggs.kuleuven.be.

CORMAC O'REILLY

is strategic planning officer at UNIDO, responsible for framing the strategic approaches, policies and priorities of the Organization, as well as the positioning of UNIDO in the multilateral context, including within the United Nations system. He previously practised as a barrister-at-law and served as a diplomatic officer with the Department of Foreign Affairs of Ireland. A member of the Inn of Court of Northern Ireland, he read Common and Civil Law at the Queen's University of Belfast and the Université de Bourgogne, Dijon. He holds a Master of Laws from Trinity College, Dublin, where his research focus was on duties in common law and equity for the provision of public goods by private organizations. He can be reached at c.oreilly@unido.org.

JADIR SOARES

is a member of the Leuven Centre for Global Governance Studies at the University of Leuven. He works on statistical analysis and development of indicators on country level data, and manages a large interdisciplinary database on political, legal and economic development. He holds a Master of Accounting degree from Fucap Business School (Brazil) and is currently following a Master in Statistics at the University of Leuven. He can be reached at jadir.soares@ggs.kuleuven.be.

Acknowledgements

The first drafts of this report were discussed during informal dialogues in Vienna and Brussels with Member State delegations from Bolivia (Plurinational State of), Costa Rica, Cuba, Dominican Republic, Egypt, El Salvador, Ethiopia, Panama, Peru, Spain, Serbia, Turkey and Viet Nam, European Union officials as well as UNIDO experts. Comments were used to revise the manuscript, adding specific topics pertinent to knowledge networking and private sector development. The authors would like to thank the participants of the informal dialogues for their feedback on the report.

This project would not have been realizable without the generous financial support from the Spanish Government through the MDG Achievement Fund (MDG-F). Special thanks are also extended to the entire team at the MDG-F Secretariat for their thoughtful guidance, kind encouragement and active support, in particular to Paula Pelaez and Nurit Bodemann-Ostow.

The authors would also like to convey their gratitude to the Government of Panama for hosting the first global meeting of Joint Programme Coordinators in March 2011 in Panama City. This meeting and the various follow-up activities would not have been possible without the invaluable support from Luis Martínez Cruz, Chargé d’Affaires of Panama to UNIDO, to whom the authors would like to extend their special thanks.

Each chapter is illustrated by specific country case studies, primarily inspired by institutions in the twelve countries currently implementing programmes under the MDG-F, namely Bolivia (Plurinational State of), Costa Rica, Cuba, Dominican Republic, Egypt, El Salvador, Ethiopia, Panama, Peru, Serbia, Turkey and Viet Nam. The authors would like to thank the following persons for their kind hospitality during our visits, their openness in the various interviews, their ideas and inspirations, also through personal stories, as well as literature contributions to the various case studies:

BOLIVIA (PLURINATIONAL STATE OF)

Calle Rojas, Oscar Alberto	Presidente de la Cámara Nacional de Comercio
Cuentas, Delfín	MDG-F JP Coordinator
Fernández, Marco Antonio	Universidad Católica Boliviana, Maestrías
Guanca, Néstor	VmyGE, Ministerio de Desarrollo Productivo y Economía Plural
Jáuregui de Villegas, Beatriz	Presidente en Ejercicio de la Cámara Nacional de Comercio
Mariscal Ayaviri, Mildred A.	Directora General Ejecutiva. Unidad de Productividad y Competitividad
Morales, Camilo	Asesor de la Ministra del Ministerio de Desarrollo Productivo y Economía Plural (MDPyEP)
Requena, Juan Carlos	Presidente Consejo Empresarial para el Desarrollo Sostenible (CEDES)
Rocabado, Rocío	Instituto Nacional de Estadística (INE)
Sevilla, César	UNIDO Head of Operations
Yucra Rojas, Miguel	Director UMSA-Instituto de Investigacion Industrial

COSTA RICA

Conejo, Lucy	Banco Popular y de Desarrollo Comunal
Langer, Michael	Friedrich Ebert Stiftung
Madrazo Hegewisch, Helena	Embajadora de España en Costa Rica

Mojarro Vega, Irene	PROCOMER
MongeFernández, Guido A.	Cámara de Industrias de Costa Rica
Monge, Rosa	Directora Gral. para la Pequeña y Mediana Empresa, Ministerio de Economía, Industria y Comercio
Mora, Jorge	Director Facultad Latinoamericana de Ciencias Sociales (FLACSO)
Ocampo, Fernando	Viceministro de Comercio Exterior
Rivas Ríos, Beatriz	Asociación para la Promoción de Nuevas Alternativas de Desarrollo
Seas, Flor	MDG-F JP Coordinator

CUBA

Marsán Aguilera, Juan Carlos	Embajada de Cuba en Viena
Goicoechea Estenoz, Norma Miguelina	Embajada de Cuba en Viena
Fernandez Rondón, Manuel	Counsellor, Embajada de Cuba en Viena
Cabeiro Quintana, Salvador	Economic Counsellor, Embajada de Cuba en Viena
Alvarez Rosell, Silvia	UNIDO Focal Point in Cuba

DOMINICAN REPUBLIC

Burgos, Issaachart	Presidente de la Confederación Dominicana de Pequeñas y Medianas Empresas
Cano, Carlo	Coord. de la Cooperación Cancillería de la Embajada de España en RD
Despradel, Roberto	Asesor de Comercio Exterior AIRD (Dominican Republic Industrial Association)
Fernández, Antonio	Ministro Consejero, Cancillería de la Embajada de España en RD
Hanke, Stefanie	Representante, Friedrich Ebert Stiftung
Malamud, William M.	Vicepresidente Ejecutivo de la Cámara Americana de Comercio de la República Dominicana
Naud, Katrina	Ministerio de Industria y Comercio
Puig, Fernando	Director Ejecutivo de la Federación Dominicana de Cámaras de Comercio
Rodríguez, Manuel	Coord. Técnico. Ministerio de Industria y Comercio
Rodríguez Álvarez, Carlos	Director de Proyectos AIRD (Dominican Republic Industrial Association)
Rodríguez Minier, Hernán	Encargado de Monitoreo y Evaluación, Programa Conjunto para el Fortalecimiento de la Cadena de Valor del Banano, mediante el Crecimiento de Mercados Inclusivos
Van der Horst Álvarez, Daniel	Director Ejecutivo del Consejo Nacional de la Competitividad
Vázquez, Mónica	Consejera Económica y Comercial de la Cancillería de la Embajada de España en RD

EGYPT

Abdel-Latif, Abla	Adviser, Industrial Affairs
Afya, Mamdouh	Almanar Consulting
Amany, Yousef	Social Fund for Development
Ceglie, Giovanna	UNIDO Representative
El Baz, Tarek	Consultant
El Hakim, Nadine	World Food Programme
El Mehy, Tamer	UNIDO consultant
Khallaf, Cherine Mamdouh	Senior economic expert
Lofti, Ingi	USAID

Morin, Steve	USAID
Reil, Florian	GIZ
Samy, Ahmed	Industrial Council for Technology & Innovation

EL SALVADOR

Arriaza, Jorge	Asociación Salvadoreña Industrial
Cabralles, Antonio	Presidente de la Fundación Salvadoreña para el Desarrollo Económico y Social
Figueroa, Ingrid	Directora Ejecutiva, Centro para la Promoción de la Micro y Pequeña Empresa en Centroamérica (CENPROMYPE)
Gallardo, Sergio	Dirección General de Cooperación para el Desarrollo, Ministerio de Relaciones Exteriores
Goitia, Alfonso	Secretario técnico de la Presidencia
Gómez-Llera y García Nava, José Javier	Ambassador, Embajada de España
Llinares, Remy	Delegación de la Unión Europea
Ramos, Carlos	Director Facultad Latinoamericana de Ciencias Sociales (FLACSO) Delegación de la Unión Europea
Siman, Roberto	F. GRUPO AGRISAL Delegación de la Unión Europea

ETHIOPIA

Abdella, Amin	Ethiopian Economic Association
Alemu, Tekie	Dept. Of Economics, Addis Ababa University
Asfaw, Ato Teferi	PSD Hub, AACCSA
Beyene, Teshome	Addis Ababa Chamber of Commerce & Sectoral Associations (AACCSA)
Bucyana, Kawira	UNIDO Officer
Chemena, Dandena	Director for Agro-industry, Ministry of Industry
Cho, Sam-Gwong	UNECA
Getahun, Tigabu Degu	Ethiopian Development Research Institute
Girmay, Abebe	Director, Ethiopian Competitiveness Facility
Ibrahim, Gamal	UNECA
Liqu, Hailemikael	PSD Hub
Maguire, Sile	Ambassador, Embassy of Ireland
Megratu, Asegid Adana	UNIDO
Rojo Losada, Alejandra	Spanish Technical Cooperation
Smout, Theresa	Senior Advisor, Office of the UN Resident Coordinator
Wagner, Christophe	European Union Delegation
Whelan, Jennifer	Deputy Head of Mission, Embassy of Ireland
Muluneh Woldekidan	MDG-F JP Coordinator

PANAMA

Aguilar, Miroslava	Viceministra de Comercio Exterior
Ardito Barletta, Nicolás	Centro Nacional de la Competitividad
Calderón, Alexis	Programa Conjunto de las Naciones Unidas en Panamá
Candanedo, Amael	Oficial de Programas de Naciones Unidas
Fernández, Manuel	Presidente de la Asociación Panameña de Exportadores
Fernández de la Mata, José Manuel	Consejero de Economía y Comercio, Embajada de España
Girau Espinoza, Eusebio	Encargado de la Oficina de la Unión Europea en Panamá

Humbert, Fernando A.	Presidente de la Cámara de Comercio, Industrias y Agricultura
Hutchinson, René	Srio. General. Autoridad de la Micro, Pequeña y Mediana Empresa
López, Bernardo	Ministro Consejero de la Embajada de España en Panamá
Rivas Ríos, Francisco	Asociación para la Promoción de Nuevas Alternativas de Desarrollo

PERU

Alemán Urteaga, Luis	Ministro Consejero, Ministro de Relaciones Exteriores
Burns Vidaurrázaga, Madeleine	Directora Nacional de Artesanía, Ministerio de Comercio Exterior y Turismo
Contreras, Adalid	Secretario General de la Comunidad Andina
Durand, Eduardo	Director General del Cambio Climático. Ministerio del Ambiente
Durand Chaud, Carlos	Presidente de la Cámara de Comercio de Lima
Fuentes Candau, Rafael	Consejero Económico y Comercial. Embajada de España en Perú
Kuramoto, Juana	Investigadora Grupo de Análisis para el Desarrollo (GRADE)
Marquina, Percy	Director de Programas, CENTRUM Pontifical Universidad Católica de Perú
Mujica, María Eugenia	Coord. Interagencial de los Programas Conjuntos de NU
Noda, Carlos Ramón	Director Ejecutivo. PERU COMPITE. Consejo Nacional de la Competitividad
Rodríguez, Hugo	Viceministro de MyPE e Industria
Sandoval, Gina	Perú 21
Schialer Salcedo, Elmer	Ministro Consejero. Director de Negociaciones Económicas Internacionales, Ministerio de Relaciones Exteriores
Trebucq, Didier	Representante Adjunto del PNUD
Van Steen, Marianne	Encargada de Negocios, Delegación de la Unión Europea en Perú
Zavala, Juan Carlos	Dirección General, Viceministerio de Industrias y MyPE

SERBIA

Arandarenko, Mihail	Foundation for the Advancement of Economics (FREN)
Beljan, Srdjan	National Agency for Regional Development
Bogunovic, Aleksandar	Senior Advisor, Ministry of Agriculture, Trade, Forestry and Water Management
Bojic, Katarina	Foundation for the Advancement of Economics (FREN)
Crnobrnja, Mihailo	Dean, Faculty for Economy, Finance and Administration (FEFA)
Dzagic, Vidosava	Vice President, Serbian Chamber of Commerce
Gomez Gomez, José Antonio	First Counsellor, EU Delegation
Infante, William	UN Resident Coordinator
Inumaru, Mateja Milenkovic	FDI Advisor, Serbian Investment and Export Promotion Agency
Lazic, Lazar	Director, Department of Geography and Tourism, University of Novi Sad
Miletic, Milivoje	Director, Serbian Chamber of Commerce
Petkovic, Goran	State Secretary, Ministry of Economy and Regional Development
Piskovic, Lilijana	Senior Advisor, Serbian Chamber of Commerce
Plamenac, Gordana	Director, National Tourism Organization
Prica,Sladjana	H.E. Ambassador Assistant Deputy Minister, Ministry of Foreign Affairs (Directorate for Multilateral Cooperation)
Puskarica, Karlo	MDG-F JP Coordinator
Radosavljevic, Goran	State Secretary, Ministry of Finance
Radovanov, Tatjana	Assistant Director for Export Promotion, Serbian Investment and Export Promotion Agency

Regodic, Stojan	Economic Development Adviser, National Competitiveness Council of Serbia
Savic, Branislav	EU Delegation
Suvakov, Dejan M.	EU Delegation
Tadic,Boris	Minister-Counsellor Ministry of Foreign Affairs (Directorate for Multilateral Cooperation)
Zegarac, Ana	National Agency for Regional Development

TURKEY

Bakir, Zuhtu	Deputy Director General, Ministry of Trade and Industry
Cele, Melda	Türk Sanayicileri ve İşadamları Derneği (TUSIAD)
Cevik, Murat	UNIDO
Delikanli, Duygu	Türkiye Odalar ve Borsalar Birliği (TOBB)
Ersan, Alper Osman	Istanbul Chamber of Commerce
Isin, N. Pinar (KOSGEB)	Small and Medium Enterprises Development Organization
Kocaturk, Osman Necip	Deputy Director General, Ministry of Trade and Industry
Ok, Selcuk Tayfun	Istanbul Chamber of Commerce
Tarim, Sule	Türkiye Odalar ve Borsalar Birliği (TOBB)
Taskin, Damla	UNIDO
Toksoy, Ali Can	Ministry of Trade and Industry
Toksoy, Berna	Türk Sanayicileri ve İşadamları Derneği (TUSIAD)
Toksoz, Fikret	Turkish Economic and Social Studies Foundation (TESEV)
Yalcin, Deniz	Türkiye Odalar ve Borsalar Birliği (TOBB)
Yardimci, Aylin	Turkish Economic and Social Studies Foundation (TESEV)
Yavan, Zater Ali	Secretary general, Türk Sanayicileri ve İşadamları Derneği (TUSIAD)
Yokus, Ummuhan	Ministry of Trade and Industry

VIET NAM

Anh, Nguyen Thi Tue	Director, Department for Business Environment and Competitiveness, Central Institute for Economic Management (CIEM)
Anh, Hoang Mai Van	National Programme Coordinator, UNIDO
Bergstermann, Joerg	Resident Representative, Friedrich Ebert Stiftung
Chevalier, Alain	Senior Trade Promotion Adviser, Office for Asia and the Pacific, International Trade Centre (UNCTAD/WTO)
Dong, Hoang Sy	Director, Department for Productive Sectors, Development Strategy Institute
Farnhammer, Johann	First Secretary, Economic Co-operation, European Union Delegation
Galbe Lopez, Jordi	Spanish Embassy
Gilabert, Patrick	UNIDO Representative
Hoang, Nguyen My	National Programme Officer on Environment and Energy, UNIDO
Khuong, Le Van	Deputy Director, SME Development Division, Agency for Enterprise Development (AED), Ministry of Planning and Investment
Lang, Do Kim	Deputy Director General, VIETRADE
Monden, Alexander	Officer, Friedrich Ebert Stiftung
My, Nguyen Cong	Director, Department of Information and International Relation, Development Strategy Institute
Nguyet, Nguyen ThiNhu	Resident Coordinator’s Office

Oosterom, Koen	MDG-F Programme Management Unit
Phong, Hoang Ngoc	Vice President, Development Strategy Institute
Phuc, Le Huu	Deputy Director, International Cooperation Department, Ministry of Industry and Trade (MoIT)
Reybet-Degat, François	Head of the Resident Coordinator’s Office
Son, Pham Thai	Officer, International Cooperation Division, Agency for Enterprise Development (AED), Ministry of Planning and Investment
Tam, Tran Thi Thanh	Manager, Small and Medium Enterprise Promotion Centre, Vietnam Chamber of Commerce and Industry (VCCI)
Thas, Chu Minh	Researcher, Institute for Foreign Policy and Strategic Studies
Thu, To Minh	Researcher, Institute for Foreign Policy and Strategic Studies
Tien, Pham Hoang	Deputy Director, Small and Medium Enterprise Promotion Centre, Vietnam Chamber of Commerce and Industry (VCCI)
Trinh, Nguyen Le	Officer, International Cooperation Department, Ministry of Industry and Trade (MoIT)

Special thanks also to the following persons who contributed greatly to the country and regional case studies:

GUATEMALA

García, José Carlos	Director de la Dirección de Integración Económica y Comercio de la Secretaría de Integración Económica Centroamericana (SIECA)
Rivera, Carlos	Secretario General Federación de Cámaras y Asociaciones Industriales Centroamericanas (FECAICA)
Sagastume, Ricardo	Federación de Cámaras y Asociaciones Industriales Centroamericanas (FECAICA)

INDONESIA

Farooque,Imran	UNIDO Representative
Kasugahara, Daiki	General Manager, Economic Research Institute for ASEAN (ERIA)
Lesmana, Chandra	Technical Officer, Competition, Consumer Protection and IPR Division, ASEAN
Manawanitkul, Penchan	Senior Officer for Enterprise Development, Competition, Consumer Protection and IPR Division, ASEAN
Matsumoto, Mitsuo	Managing Director for Research Affairs, Economic Research Institute for ASEAN (ERIA)
Nishimura, Hidetoshi	Executive Director, Economic Research Institute for ASEAN (ERIA)
Pushpanathan, Sundram	Deputy Secretary-General for ASEAN Economic Community
Wattanapruttipaisan, Thitapha	Head, Competition, Consumer Protection and IPR Division, ASEAN

URUGUAY

Alemany, Cecilia	Coordinadora Red Mercosur de Investigaciones Económicas, MERCOSUR
Colombo Sierra, Agustín	Director Ejecutivo de la Secretaría, MERCOSUR
Di Liscia, Alberto	UNIDO Representative
Quina, Oscar	Secretario General de la Asociación Latinoamericana de la Integración (ALADI)
Shaw, Eduardo	Director Ejecutivo. DERES, Responsabilidad Social Empresarial

Table of Contents

4-10	Acknowledgements
13	Acronyms
14-17	Forewords
19-27	Executive summary
29-31	Introduction
32	PART 1: Concepts and Empirical Analysis
33	Chapter 1: Private Sector Development, Knowledge Management and Networks
57	Chapter 2: Measuring Networks across Countries: an Empirical Exploration

82	PART 2: International, Inter-organizational and Intra- organizational Networks in practice
----	-----------------------------------------------------------------------------------------------------------

83	Chapter 3: Knowledge without Frontiers: International Networks
----	--------------------------------------------------------------------------

100	Chapter 4: From Dialogue to Collaboration: Inter-organizational Networks
-----	------------------------------------------------------------------------------------

126	Chapter 5: The Knowledge Organization: Intra- organizational Networks
-----	---------------------------------------------------------------------------------

142	PART 3: Networks for Prosperity: Findings and Recommendations
-----	------------------------------------------------------------------------

148	Annexes
156	References
169	Endnotes

Thanks are furthermore extended to the entire team at the Leuven Centre for Global Governance Studies and the University of Leuven, and in particular Professor Dr. Bart Kerremans, Sven Van Kerckhoven, Johan Adriaensen, and Professor Dr. Jan Wouters, the Director of the Centre. Special thanks to Rik Hansen for his research assistance, hard work and feedback on draft versions. Chapter 3 would not have been possible without the data-input from the Hercules project, funded by the HERCULES-foundation, of the Leuven Centre for Global Governance Studies.

Also, special thanks to UNIDO’s Wilfried Lütkenhorst, Managing Director, for his trust, guidance and support throughout the project.

The authors would also like to thank all UNIDO colleagues for their overall support, invaluable inputs, substantive guidance and text reviews: Manuel Albaladejo, Augusto Alcorta, Smail Alhilali, Romana Benisch, Amadou Boly, Michele Clara, Bashir Conde, Mahammed Dionne, Mikhail Evstafyev, Smeeta Fokeer, Nobuya Haraguchi, Victor Hinohosa Barragan, Florian Iwinjak, Stefan Kratzsch, Matteo Landi, Heinz Leuenberger, Sergio Miranda da Cruz, Pilar Murillo, Matilda Muweme, Philipp Neuerburg, Toshiaki Ono, Katrin Schomaker, Sabine Stroh, Natascha Weisert, René van Berkel, Christophe Yvetot, and Claudia Ziniel. A particularly big thanks for all the support, commitment and help during the country visits, Panama meeting and drafting process to the following UNIDO colleagues: Kai Bethke and his entire team at the Regional Office in Mexico, Joaquin Fuentes Cardona, Angela Heitzeneder, Paul Hesp, Annemarie Heuls, Sarwar Hobohm, and Veronica Juárez.

A very special thanks to Maribel Olegario-Polimeni for her understanding, trust and hard work without which this project would not have been possible.

Index of boxes, tables, figures and graphs

BOXES

Box 1: The Panama workshop and its findings

Box 1.1: Knowledge Management Strategies and Methodologies

Box 1.2: The UNIDO-UNEP National Cleaner Production Centres

TABLES

Table 1: The MDG-F PSD Joint Programmes

Table 1.1: Elements and Levels in Private Sector Development

Table 1.2: Comparison of different characteristics between arm-length and embedded networks

Table 2.1: Components of connectedness

Table 2.2: International Networks Sub-index

Table 2.3: Inter-organizational Networks Index

Table 2.4: Intra-organizational Networks Index

Table 2.5: Connectedness Index

Table 2.6: Correlation matrix

Table 3.1: Key regional integration arrangements for the group of countries studied

Table 3.2: FDI stocks as % of GDP

Table 4.1: Serbia: key characteristics of the private sector

Table 4.2: Estimated SME density in study group countries

Table 5.1: Turkey: some key enterprise characteristics in international comparison

FIGURES

Figure 1.1: Focus of the report

Figure 1.2: The private sector development ecosystem

Figure 2.1: Concept Formation for Connectedness: Tasks and Levels

Figure 2.2: Connectedness Index

Figure 3.1: IPA performance from the perspective of registered vs. non-registered investors

Figure 4.1: Global Competitiveness Index

Figure 4.2: Trust in Business Associations

Figure 4.3: Exports in electrical/electronic and precision/medical devices sectors, 1998-2010

Figure 4.4: Sugar production in Bolivia (tonnes)

Figure 5.1: Bureaucratic capacity 2004-2008

Figure 5.2: Number of scientific publications in the top six African countries (excluding South Africa)

GRAPHS

Graph 2.1: Relationship between International vs Inter-organizational Networks

Graph 2.2: Relationship between International vs Intra-organizational Networks

Graph 2.3: Relationship between Inter-organizational vs Intra-organizational Networks

Acronyms

AACCSA	Addis Ababa Chamber of Commerce and Sectoral Associations	ILPES	Latin American and Caribbean Institute for Economic and Social Planning
ADB	Asian Development Bank	ICT	Information and communication technology
AECID	Agency for International Development Cooperation	INCAE	Instituto Centroamericano de Administración de Empresas
AFRIMETS	Intra-Africa Metrology System	IT	Information Technology
AfrIPAnet	Africa Investment Promotion Agency Network	JPC	Joint programme coordination
ALADI	Associação Latino-Americana de Integração	KM	Knowledge management
ASEAN	Association of Southeast Asian Nations	KM4Dev	Knowledge Management for Development
AU	African Union	KOF	Swiss Economic Institute
CAMI	Conference of African Ministers of Industry	MDG	Millennium Development Goals
CAN	Andean Community	MDG-F	MDG Achievement Fund
CARICOM	Caribbean Community	MOIT	Ministry of Industry and Trade
CEO	Chief executive officer	MPI	Ministry of Planning and Investment
CEPAL	Comisión Económica para América Latina	NCPC	National Cleaner Production Centre
CINDE	Costa Rican Investment Promotion Agency	NGO	Non-governmental organization
CIP	Competitive Industrial Performance	PPP	Purchasing power parity
CODOPYME	Dominican Confederation for SMEs	PROCOMER	Promotora del Comercio Exterior de Costa Rica
DAC	Development Assistance Committee	PSD	Private sector development
DANIDA	Danish International Development Agency	R&D	Research and development
DCED	Donor Committee for Enterprise Development	RIKS	Regional Integration Knowledge System
DFID	Department for International Development	SEM	Multinational enterprise headquarters
ENLACE	Enhancing Scientific Cooperation between the European Union and Central America	SICA	Sistema de la Integración Centroamericana
ERIA	Economic Research Institute for ASEAN and East Asia	SIECA	Secretaría de Integración Económica Centroamericana
EU	European Union	SOEs	State-owned enterprises
FAO	Food and Agriculture Organization	SSA	Sub-Saharan Africa
FDI	Foreign direct investment	TT-SSC	Team on South-South Cooperation
		UN	United Nations
		UNCTAD	United Nations Conference on Trade and Development
		UNDP	United Nations Development

预览已结束，完整报告链接和二维码如下：

https://www.yunbaogao.cn/report/index/report?reportId=5_23258

