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FOREWORD

Regular Resources are critical to UNICEF's mission, allowing us to respond quickly and effectively as we support the fundamental rights of children and young people everywhere.

In 2017, this flexible funding source — also known as core resources — once again proved invaluable. Working in more than 190 countries and territories, the organization responded to more than 300 emergencies in over 100 countries — a stunning statistic in and of itself.

But UNICEF does much more than respond to crises, as vital as this is. Rather, we seek to address the needs of every child — especially the most marginalized and disadvantaged — no matter how remote or difficult to access. UNICEF's hallmark is our global reach and presence, setting us apart from other organizations working on behalf of children.

For more than 70 years UNICEF has worked tirelessly to provide children and adolescents with the opportunity to realize their full potential. As this report documents, this includes providing access to nutrition and health care, to early learning and education, to safe water, sanitation, and hygiene, as well as providing protection from violence and abuse.

These vital services depend on the flexible resources outlined in this report, which includes a variety of illustrative examples and case studies that demonstrate what we do, how we do it, and how regular resources help us achieve these results. Each and every day, our offices and dedicated staff members are serving children's needs — improving and even saving their lives — thanks to the generosity of our donors, especially donors who realize the importance of providing the organization with unrestricted funding so that we can make the right interventions at the right time.

From every part of the world, corporations and foundations have made UNICEF an important part of their generous philanthropy. And individuals of every income level continue to give what they can afford, however modest or great — each dollar equally valuable in the eyes of millions of children and young people.

UNICEF is incredibly thankful for their support, which not only saves lives — but means the difference between sickness and health, malnutrition and well-being, ignorance and education, national poverty and national development, and so much more.

As you read the various sections of this report, it will become increasingly apparent that, while every contribution is essential to the work of UNICEF, flexible Regular Resources are indispensable both to the organization and to those we serve. It is our hope that, going forward, the readers of this report will better understand the way in which this funding is used, and the way it is making such a major difference for the children of the world.

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Henrietta H. ForeUNICEF Executive Director



ACRONYMS

AIDS Acquired Immunodeficiency Syndrome

CAR Central African Republic

CTP Cash Transfer Programme

DRC Democratic Republic of Congo

EAPRO East Asia and the Pacific Regional Office

ECARO Europe and Central Asia Regional Office

EPF Emergency Programme Fund

ESARO Eastern and Southern Africa Regional Office

HIV Human Immunodeficiency Virus

LACRO Latin America and the Caribbean Regional Office

MENARO Middle East and North Africa Regional Office

ROSA Regional Office for South Asia

ORE Other Resources – Emergency

ORR Other Resources – Regular

RR Regular Resources

RRM Rapid Response Mechanism

SDG Sustainable Development Goal

WASH Water, Sanitation, and Hygiene

Disclaimer: All 2017 revenue figures in this report are provisional and unaudited. All figures are expressed in US dollars. Dollar values and percentages have been rounded.

THE VALUE OF REGULAR RESOURCES

UNICEF's Regular Resources (RR) – also referred to as core resources – are un-earmarked and flexible funds, and as such remain invaluable in fulfilling the key mandates of the organization. As core resources, they support the bedrock of our development and humanitarian work worldwide, and they will continue to be critical as we address the needs of children by supporting States in realizing the 2030 Sustainable Development Goals (SDGs).

- Regular Resources allow UNICEF to deliver on our core mandate of leaving no child behind, with the capacity and scale to reach the most vulnerable children in the most remote areas of a country.
- RR is the funding with the highest return on investment. UNICEF's vast network of partners and access to high-level government decision makers allow us to make critical investments in children, simultaneously advocating for children's rights, attracting further investment, and multiplying the impact.

- Whereas the majority of UNICEF's funding is restricted by geography or type of activity, core resources enable UNICEF and its government and private-sector partners to leverage additional funding for programmes that benefit children.
- Contributing to UNICEF core resources supports every programmatic area, has a positive impact on the many achievements of the organization, and contributes to the collective success in every life that is changed and saved.
- Core resources allow UNICEF to speed emergency assistance even before an appeal for donations can be launched, thus reaching countless children in immediate need – including in emergency situations that do not make the media headlines.
- Progress in reaching the global goals for children can never be made too quickly! The need is now, and the need is great. To this end, core resources support critical work on innovative approaches that can be scaled-up to result in lifesaving solutions and acceleration.

REGULAR RESOURCES ALLOCATION PROCESS

Currently, each country programme receives a minimum allocation of \$850,000, which is

programmes, and this also contributes to their core programmatic activities. A large portion of Regular

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