

BASELINE ASSESSMENT REPORT ANNEX

INCLUSIVE DEVELOPMENT PROGRAMME

Implemented by:

UN HABITAT
FOR A BETTER URBAN FUTURE



Community Building Mitrovica

Financed by:

**SWEDISH DEVELOPMENT
COOPERATION**



SWEDEN

Annex 1.1: Rapid SWOT Analysis

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In-depth assessment of five (5) civil society organizations

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Municipal Assessment Methodological Tools

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Focus group dedicated to public opinion on municipal delivery

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Annex 1.1: Rapid SWOT Analysis

ANNEX 1:

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MUNICIPALITY OF ZVECAN

Analysis of the municipal professional capacities, experience, and institutional cooperation

Spatial/ Sectoral/ Multi-Sectoral Strategic/ Operational Products and Processes

Strengths:	Weaknesses:
Selected statutory strategic/ operational spatial/ sectoral planning documents i.e., General Urban Plan (GUP); Detailed Urban Plan (DUP) and Detailed Regulatory Plans's (DRP's); used in support of guiding and managing municipal development, private and public interventions, in the following domains: - technical and transportation infrastructure; - residential, social and commercial facilities.	Statutory strategic/ operational spatial planning documents (expired/ revoked); formulated based on legislative framework of Yugoslavia/ Serbia and Montenegro/ Serbia; and by third parties (specialized public enterprises).
Effective (non) statutory operational sectoral planning documents i.e., LEAP and LED, formulated based on legislative framework of Kosovo, by third parties (non-governmental and international specialized agencies) and with support of central government administration (Kosovo) and the international community	Documents drafted in response to local government readiness to initiate such processes however with correlated lack of ownership and leadership. Ambiguous formulation processes, development agendas and priorities driven by diverse interests
--	No strategic/ operational environmental assessments available- ad-hoc managed environment.
Certain planning, development and management processes conducted with inclusive participatory processes.	No data and information on development and management processes conducted with inclusive participatory processes.
Some non-governmental organizations are ready to be involved in participatory planning and decision-making.	No planning, development and management processes conducted with gender sensitive approaches.
Opportunities:	Threats
New Law on Spatial Planning (LSP) comes with a set of decentralised planning instruments to be devised under the leadership of the municipality, (and related support programme by UN-Habitat).	Incompliance of local government administration spatial/ sectoral strategic planning documents with Spatial Plan of Kosovo.
--	Spatial/ sectoral planning, development and management decisions taken based on outdated data and information or on ad-hoc basis.
Effective statutory strategic/ operational sectoral planning documents formulated by central government administration.	Lack of accessibility (locating and language) of statutory strategic/ operational sectoral planning documents.
Certain activities within the framework of formulating planning documents or managing respective processes (including local community and public engagement) may be supported on the request of the head department of planning, through the mayor.	Lack of municipal commitment and of funds/ budget requested/ allocated for the following activities: - formulation of planning documents or managing respective processes; - design and implementation of capital projects (case-by-case review and funds/ budget allocation by the central government administration).

Data and Information- Securing, Storing, Collecting, Sharing, Updating

Strengths	Weaknesses
Selected effective sectoral data and information systems.	Lack of consolidated data and information system;
Availability of (comparative) data and information in the scope of expired/ revoked statutory/ non-statutory strategic and operational spatial/ sectoral/ multi-sectoral planning documents;	--
Availability of digital sectoral data and information systems in Microsoft Word/ Excel formats i.e. demography; social facilities and services; technical and transportation infrastructure; environment, and land-use;	Unknown quantity and quality of sectoral data and information available; Lack of gender disaggregated data and information.
Effective archiving system and complete register of development conditions and construction permits issued since 1970's;	Lack of data and information management protocols- securing, storing, collecting, sharing, updating.
--	Lack of data and information on population and housing (Serbian majority municipalities have boycotted 2011 Kosovo population and housing census).
Opportunities	Threats
Central support for constituting/ accessing relevant geo-database and SPAK for evidence and decision-making.	--
--	Land and property cadastre system managed by the central government administration- Serbia; in hardcopy format; updates banned.
--	Ad-hoc decisions on public investments and capital projects.

Legislative Frameworks- Laws, By-Laws, Regulations and Rule-books

Strengths:	Weaknesses:
Advanced information and knowledge on the revoked/ applicable legislative frameworks for planning, development and management- Yugoslavia/ Serbia and Montenegro/ Serbia.	Limited information and knowledge on the applicable legislative frameworks for spatial/ sectoral planning, development and management- Kosovo; No practical application.
	Difficulties in locating applicable legislative frameworks for planning, development and management in central government administration web-systems; as well as understanding it due to conflicting provisions and substantial errors in Serbian language.
Opportunities:	Threat:
Kosovo legal framework, and implementation guideline tools (MuSPP Toolbox) available in Serbian language.	Current application of the provisions of the legislative framework of Serbia i.e., planning, treatment of constructions without permit, etc.

Human Resources- Formulation of Documents; Management of Processes

Strengths:	Weaknesses:
<p>The embryonic 'department' of urbanism/ spatial planning established according to administrative system of Kosovo includes:</p> <ul style="list-style-type: none"> - A number of officers with diploma in architecture, with 5- 21 years of working experience in local government administration; - A number of officers with secondary school leaving certificate in civil engineering, with 5- 21 years of working experience in local government administration; - A number of officers having attended professional training and capacity building/ strengthening activities, including 'MuSPP Toolbox' training modules (MDP, SEA, etc.) 	<p>Unknown number of officers employed in the local government administration; Denied access to data and information on the number of officers employed, based on the administrative systems. A number of officers are also employed by the administrative system of Serbia.</p>
<p>Recognition of the needs for legal and technical training and capacity building/ strengthening vis-a-vis formulating documents and managing processes, and interest in continuous learning.</p>	<p>Limited experience in the following activities:</p> <ul style="list-style-type: none"> - formulating work-plans for planning, development and management processes; - formulating strategic/ operational spatial/ sectoral planning documents, including environmental assessment documents, or managing respective processes - conducting qualitative/ quantitative data and information; - leading and supporting inclusive participatory processes and community outreach <p>No experience in conducting digital data geo-referencing, and in gender mainstreaming approaches.</p>
<p>Some experience in issuing development conditions, development permits and respective implementation supervision.</p>	<p>No experience in issuing environmental conditions, environmental permits and respective implementation supervision.</p>
Opportunities	Threats
<p>Local government administration reorganization and systematization process about to take place;</p>	<p>'Unlimited' time-frame for the organization and consolidation of local government administration; High politicization of the parallel integration process;</p>
<p>A number of officers employed by both administrative systems- Kosovo and Serbia, from the integration perspective;</p>	<p>Application of dual administrative systems in local government administration.</p>
<p>Awareness on the importance on inclusive participation, and mainstreaming gender requirements in planning, development and management processes and documents.</p>	<p>--</p>
<p>Established MPT with resource staff from both administrative systems to accelerate formulation process and to promote integration.</p>	

预览已结束，完整报告链接和二维码如下：

https://www.yunbaogao.cn/report/index/report?reportId=5_18347

