

FINANCIAL SUSTAINABILITY STRATEGY FOR KALOBEYEI ADVISORY LOCAL PHYSICAL DEVELOPMENT PLAN

KALOBEYEI INTEGRATED SOCIO ECONOMIC DEVELOPMENT
PROGRAMME, TURKANA COUNTY, KENYA



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EXECUTIVE SUMMARY

The financial sustainability strategy here presented aims at supporting the implementation of the “Advisory Local Physical Development Plan” developed by UN-Habitat, which provides a long-term and integrative Spatial Plan to guide appropriate development for the Kalobeyei refugee settlement in Turkana, Kenya.

Turkana has been handling a large refugee influx for the last thirty years - UNHCR has supported the government in providing shelter and services to approximately 180,000 refugees. The main refugee camp, Kakuma, has been expanding over the last years, which has led to the proposal of Kalobeyei in 2016 to act as a new site to host a total of 60,000 people.

In the last years, there has been an increased consensus over the fact that refugee response needs to embrace a more long-term approach that avoids unsustainable practices with recurrent investments being done in temporary infrastructure that is long standing. The spatial plan for Kalobeyei New Settlement thereby departs from traditional refugee camps and emergency planning approaches, towards an incremental development methodology that provides improved strategies to achieve a more durable, sustainable, mixed-used and socially

integrated human settlement. In this regard, the financial strategy aims at supporting the implementation of the durable infrastructure in the spatial plan from a long-term perspective until 2050.

It provides an approximate number of investments necessary to build durable infrastructure, and presents the costs for its maintenance in the long-run. Additionally, it offers a cost benefit analysis between different qualities of infrastructure and the different costs associated for investment and maintenance between the different quality standard. In this regard, the financial strategy shows that higher standards of infrastructure can have a very positive implementing impact in reducing maintenance costs in the long-run.

Additionally, the plan also offers an analysis of existing economic activities in the region and how the increased infrastructure provision could catalyse productivity and developing the main economic sectors to climb on the value chain process. This can have a resultant positive impact in revenue generation in Turkana which is essential for ultimately, supporting revenue generation by the Local Government thereby securing the maintenance and additional investments in infrastructure.

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