



MID-TERM EVALUATION OF THE MUNICIPAL GOVERNANCE SUPPORT PROGRAMME (MGSP), 2015 –2021

**MID-TERM EVALUATION OF THE MUNICIPAL
GOVERNANCE SUPPORT PROGRAMME (MGSP),
2015 –2021**

JUNE 2020

DISCLAIMER

The designations employed and the presentation of the material in this publication do not imply the expression of any opinion whatsoever on the part of the Secretariat of the United Nations concerning the legal status of any country, territory, city or area or of its authorities, or concerning the delimitation of its frontiers or boundaries.

Views expressed in this publication do not necessarily reflect those of the United Nations Human Settlements Programme, the United Nations, or its Member States.

Excerpts may be reproduced without authorization, on the condition that the source is indicated.

ACKNOWLEDGEMENTS

Authors: Dr Stephen Van Houten and Mr Mohammed Ibrahim

Photos: Cover Page: © UN-Habitat Afghanistan.
Others: © UN-Habitat Afghanistan, Mohammed Ibrahim and Stephen Van Houten

Design and Layout: Mortaza Faqirzada

TABLE OF CONTENTS

ACRONYMS AND ABBREVIATIONS	VIII
EXECUTIVE SUMMARY	X
1. INTRODUCTION	1
1.1 BACKGROUND	1
1.2 PROGRAMME OVERVIEW	4
1.3 EVALUATION BACKGROUND	10
2. EVALUATION APPROACH AND METHODOLOGY	13
2.1 APPROACH	13
2.2 METHODS	14
2.3 LIMITATIONS	17
3. MAIN FINDINGS	18
3.1 RELEVANCE	21
3.2 COHERENCE	27
3.3 EFFECTIVENESS	28
3.4 EFFICIENCY	39
3.5 IMPACT OUTLOOK	43
3.6 SUSTAINABILITY	52
4. CONCLUSION	58
5. LESSONS LEARNED	60
6. RECOMMENDATIONS	62

ANNEXES

Annex 1: Terms of Reference	66
Annex 2: List of People Interviewed and Consulted	77
Annex 3: Bibliography	80
Annex 4: Interview Questions	82

LIST OF FIGURES

Figure 1: Sustainable Development Goals	3
Figure 2: MGSP Conceptual Model	7
Figure 3: Reconstructed Theory of Change	8
Figure 4: Evaluation Criteria	13
Figure 5: Organogram	42

LIST OF TABLES

Table 1: Programme Overview	4
Table 2: Programme Objectives and Results	6
Table 3: Programme Assumptions	9
Table 4: Previous Evaluation Findings	12
Table 5: Methods	14
Table 6: Summary of Data Collected	16
Table 7: Log Frame Progress	18
Table 8: Achievements of Result 1	19
Table 9: Achievements of Result 2	19
Table 10: Achievements of Result 3	20
Table 11: Programme Budget	39
Table 12: Programme Budget Breakdown	40
Table 13: Actions for Sustainability	53
Table 14: End of Programme Scenarios	56

LIST OF BOXES

Box 1: Beneficiary Story	29
Box 2: Beneficiary Story	37
Box 3: Beneficiary Story	46
Box 4: Gozar Grant	48
Box 5: Site Visit	50
Box 6: Beneficiary Story	51

ACRONYMS AND ABBREVIATIONS

Afs	Afghan Afghani
ANPDF	Afghanistan National Peace and Development Framework
ARAZI	Afghan Land Authority
AUPP	Afghanistan Urban Peacebuilding Programme
CBMSP	Community-Based Municipal Support Programme
CC	Citizens' Charter
CCNPP	Citizens' Charter National Priority Programme
CFA	City for All
CDC	Community Development Council
CIP	Capital Investment Plan
DMM	Deputy Ministry of Municipalities
EU	European Union
EUR	Euros
FOAC	Future of Afghan Cities Programme
FGDS	Focus Group Discussions
GA	Gozar Assembly
GDMA	General Directorate of Municipal Affairs
GIS	Geographic Information Systems
GOIRA	Government of the Islamic Republic of Afghanistan
HQ	Headquarters
IDLG	Independent Directorate of Local Governance
KIIS	Key Informant Interviews

预览已结束，完整报告链接和二维码如下：

https://www.yunbaogao.cn/report/index/report?reportId=5_17742

