



Joint United Nations Programme on HIV/AIDS

UNAIDS

UNHCR · UNICEF · WFP · UNDP · UNFPA
UNODC · ILO · UNESCO · WHO · WORLD BANK

The **“Three Ones”** in action: where we are and where we go from here



UNAIDS/05.08E (English original, May 2005)

© Joint United Nations Programme on HIV/AIDS (UNAIDS) 2005.

All rights reserved. Publications produced by UNAIDS can be obtained from the UNAIDS Information Centre. Requests for permission to reproduce or translate UNAIDS publications—whether for sale or for noncommercial distribution—should also be addressed to the Information Centre at the address below, or by fax, at +41 22 791 4187, or e-mail: publicationpermissions@unaids.org.

The designations employed and the presentation of the material in this publication do not imply the expression of any opinion whatsoever on the part of

UNAIDS concerning the legal status of any country, territory, city or area or of its authorities, or concerning the delimitation of its frontiers or boundaries.

The mention of specific companies or of certain manufacturers' products does not imply that they are endorsed or recommended by UNAIDS in preference to others of a similar nature that are not mentioned. Errors and omissions excepted, the names of proprietary products are distinguished by initial capital letters.

UNAIDS does not warrant that the information contained in this publication is complete and correct and shall not be liable for any damages incurred as a result of its use.

WHO Library Cataloguing-in-Publication Data

UNAIDS.

The "Three Ones" in action: where we are and where we go from here.

1.HIV infections – economics 2.Acquired immunodeficiency syndrome – economics
3.National health programs – utilization 4.International cooperation 5.Interinstitutional
relations 6.Financing, Health 7.Health priorities 8.Program evaluation I.Title

ISBN 92 9 173418 7

(NLM classification: WC 503.7)

UNAIDS – 20 avenue Appia – 1211 Geneva 27 – Switzerland
Telephone: (+41) 22 791 36 66 – Fax: (+41) 22 791 41 87
E-mail: unaids@unaids.org – Internet: <http://www.unaids.org>

The **“Three Ones”** in action:
where we are and where we go from here



Joint United Nations Programme on HIV/AIDS

UNAIDS

UNHCR • UNICEF • WFP • UNDP • UNFPA
UNODC • ILO • UNESCO • WHO • WORLD BANK

Table of contents

Acronyms	4
Acknowledgements	6
Foreword	7
Executive Summary	8
Introduction: the guiding principles for action against AIDS	12
Origin of the “Three Ones”	12
The wider movement to increased harmonization and effectiveness	13
A recent affirmation of the “Three Ones”	13
This report	14
Assessing the Situation	15
Where we are: signs of progress but many challenges	16
The ‘First One’: One agreed AIDS action framework	16
Agreement requires participation	16
Procedures do not guarantee actual participation	17
Action requires workplans and budgets	18
The ‘Second One’: One national AIDS coordinating authority	19
Authority requires leadership and commitment	19
Coordination requires human resource capacity	21
The ‘Third One’: One agreed country-level monitoring and evaluation system	22
Monitoring and evaluation ensure programmes respond to needs	22
Countries have opportunities but face major challenges	23
Three case studies lead to suggestions for action	24
Lessons learned and suggested actions for countries	25
Guidelines but no hard-and-fast rules	25
How to increase adherence to the ‘First One’ (an agreed framework)	25
Suggestions for increasing participation	25
Suggestions for improving implementation through workplans and budgets	27
How to increase adherence to the ‘Second One’ (national authority)	28
Suggestions for strengthening the authority and its stakeholder links	28
Suggestions for building human resources capacity	28

How to increase adherence to the ‘Third One’ (one monitoring and evaluation system)	29
Suggestions for improving national monitoring and evaluation	29
Suggestions for improving monitoring and evaluation	30
Countries point to challenges and opportunities for donors	31
An assessment of country experiences with donors	31
Donors’ support for the national AIDS responses	31
Donors’ support for national capacity building for HIV and AIDS	33
Donors’ coordination among themselves and with countries on AIDS	34
Opportunities for donors to provide better support for the “Three Ones”	35
Engaging civil society	36
Pioneers and strongly committed leaders in the response to AIDS	36
Civil society is often not a full partner	37
How UNAIDS is promoting and supporting civil society participation	38
Where we go from here: reaffirming and strengthening commitment to the “Three Ones”	40
A brief review	40
Aims and targets for 2005 and beyond	40
To develop and disseminate strategies for rapid compliance with the “Three Ones”	40
To promote and support application of the “Three Ones” in all countries	41
To meet targets in countries well advanced toward compliance	41
Opportunities for action	43
Conclusion	44
APPENDIX A	46
APPENDIX B	48
APPENDIX C	50

Acronyms

CCM	Country Coordinating Mechanisms
CF	Clinton Foundation
CHAZ	Churches Health Association of Zambia
CIDA	Canadian International Development Agency
CTU	Central Technical Unit
DAC	Development Assistance Committee
DFID	United Kingdom's Department for International Development
DPG	Development Partner Group
DRI	District Response Initiatives
FCM	Drugs Common Fund (Fundo Comum dos Medicamentos)
FCP	Provincial Common Fund (Fundo Comum das Provincias)
GAC	Ghana AIDS Commission
GFATM	Global Fund for AIDS, Tuberculosis and Malaria
GFCCP	Global Fund Country Coordinating Plan
GT SWAP	Joint Working Group for SWAp (Grupo de Trabalho SWAP)
GTZ	German Agency for Technical Cooperation
HSSP	Health Sector Support Plan
ICASA	International Conference on AIDS and STIs in Africa
ICASO	International Council of AIDS Service Organizations
IMF	International Monetary Fund
JAPR	Joint Annual Programme Review
KNASP	Kenya National HIV/AIDS Strategic Plan
M&E	Monitoring and Evaluation
MDG	Millennium Development Goals
MOEE	Ministry of Economy
MTEF	Medium Term Expenditure Framework

NAC	National AIDS Council
NACA	National AIDS Coordinating Agency
NACC	National AIDS Control Council
NACO	National AIDS Control Organization
NGO	Non Governmental Organization
NORAD	Norwegian Agency for Cooperative Development
NCTP	National Care and Treatment Plan
NSF	National Strategic Framework
OECD	Organization for Economic Cooperation and Development
PARPA	Action Plan for the Reduction of Absolute Poverty (Plano de Accção para a Redução de Pobreza Absoluta)
PEPFAR	The President’s Emergency Plan for AIDS Relief
PMO	Prime Minister’s Office
PRBS	Poverty Reduction Budget Support
PROSAUDE	General Common Fund (Fundo Comum Geral)
PRSP	Poverty Reduction Strategy Papers
RNE	Royal Netherlands Embassy
Sida	Swedish International Development Agency
SISTAFE	Financial Information System (Sistema de Informacao das Financas)
SWAp	Sector-wide Approach
TACAID	Tanzania National AIDS Commission
USAID	United States Agency for International Development
UNFPA	United Nations Population Fund
UNICEF	United Nations Children’s Fund
WB	The World Bank
WHO	World Health Organization

Acknowledgements

We wish to acknowledge the contributions to this report of colleagues from all the different UNAIDS departments and to the following organizations and groups for providing information that helped assess country progress and identify challenges and opportunities:

- In 66 countries, the UN Theme Groups on HIV/AIDS and UNAIDS Country Coordinators who responded to the survey on their countries' progress on applying the "Three Ones";
- In 10 countries, the UN Theme Groups on HIV/AIDS and UNAIDS Country Coordinators who responded to the quick survey on their countries' experiences with donors;
- In Kenya, Viet Nam and Zambia, the missions and country teams that participated in assessments of those countries' progress on applying the "Three Ones";
- In Cambodia, Ethiopia and Philippines, the missions and country teams that participated in assessment of those countries' progress on applying the Three Ones (one agreed monitoring and evaluation system) and made suggestions for action.

预览已结束，完整报告链接和二维码如下：

https://www.yunbaogao.cn/report/index/report?reportId=5_20543

