



Administrative Agent

Annual Report 2016



"I urge all of us to listen to stories of despair and defiance to understand what it's like to be systematically forgotten, to be left behind..."

These are the stark realities for millions of people, particularly for women and girls in developing countries."

In Loving Memory of Dr. Babatunde Osotimehin
(1949 - 2017)



UNFPA as Administrative Agent

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Participating Organizations



International
Labour
Organization



World Health
Organization



Executive Summary

UNFPA plays an active role in inter-agency funding platforms, including oversight, coordination and implementation of pooled financing mechanisms. UNFPA continues to coordinate, participate in and administer strong joint programmatic and funding portfolios with United Nations entities for result areas that benefit from leveraging inter-agency synergies to maximize effectiveness as a modality that facilitates not only joined-up delivery, but is also lightly earmarked and flexible. With predictable contributions from donors, pooled and other inter-agency funding mechanisms play a complementary role to regular contributions and agency-specific thematic funds in the UNFPA financing strategy.

The Reproductive, Maternal, Newborn, Child Health (RMNCH) Fund, which UNFPA administers and implements jointly with UNICEF and WHO, is an example of a strategic pooled funding mechanism with significant capitalization to facilitate scaled-up progress. The RMNCH Fund was established in response to the United Nations Secretary-General's Global Strategy for Women's and Children's Health and the Every Woman Every Child movement to increase access to life-saving services, including essential medicines and medical devices that effectively address leading avoidable causes of death during pregnancy, childbirth and childhood in priority countries. Since its launch in late 2013, the fund mobilized total contributions of \$186.2 million and is expected to close in 2017 after successfully providing the programmatic springboard for the development of the Global Financing Facility for Every Woman Every Child, a multi-stakeholder partnerships which aims to leverage significant additional financing for RMNCAH.

UNFPA's Administrative Agent function (The AA) witnessed two periods of considerable growth, one in 2012 and another during the launch of the RMNCH Fund in 2014. In 2016 donor contributions dropped to \$18.4 Million largely due to a transition period with multiple closing funds and others in design phase. In 2017, UNFPA is investing in its Administrative Agent function, bringing together thematic and operations experts to enhance the quality of the design of new funds, improve efficiencies in the existing portfolio and update information, accounting and web systems that will lead to increased transparency, coordination and value-for-money for fund stakeholders.

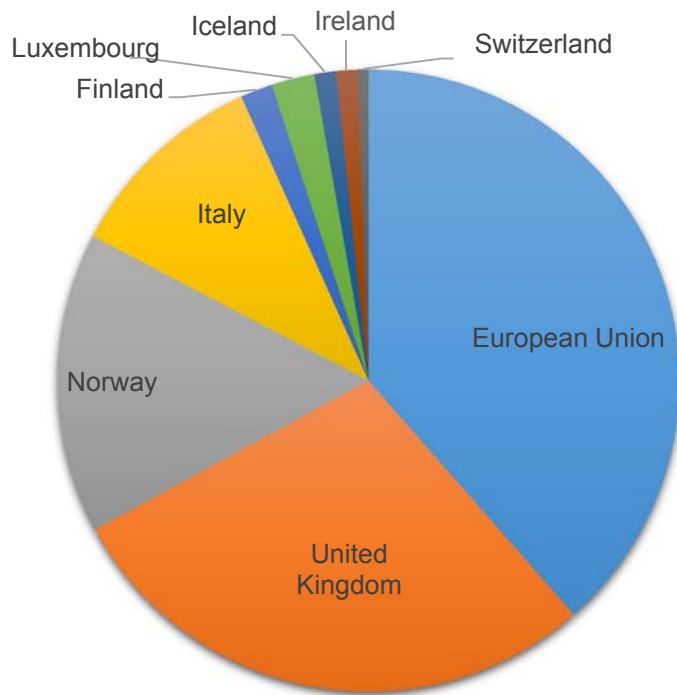
UNFPA continues to strengthen systems, building capacity to support quality design and administration of a critical mass of new relevant global, regional and country-level joint thematic programmes, empowering UN entities and partners to work together to accelerate progress on key transformative results and to ensure that no one is left behind. Through its AA portfolio UNFPA will focus on contributing to 5 key areas in the next 5 years: (i) improving aid coordination and coherence; (ii) promoting better risk management; (iii) broadening the donor base for the UN system; (iv) facilitating transformative results and approaches promoting no one left behind; and (v) bridging humanitarian, peace and security, and development assistance.

Administrative Agent Activity in 2016

The AA portfolio experienced rapid growth between 2012 and 2014 with total deposits in the three-year period reaching USD \$433 Million and allowing the AA function to expand and be able to service a growing portfolio of local and global funds. With the growth and increased capacity, UNFPA is able to rely on the 1% AA fee to operate the AA function as a distinct firewalled entity with a separate accountability framework.

2016 Donor Contributions

The AA experienced significant reductions in contributions in 2015 and 2016, leading to the first annual AA operating budget deficit.



In response to the changing funding environment and capitalizing on the opportunity of multiple transitioning Joint Programmes, The AA focused on ensuring successful end-of-programme cycle administrative duties and evaluations for multiple joint programmes, while helping in the design of next phases or new joint programmes to start in 2017. UNFPA also launched an initial web data portal and streamlined accounting processes and systems to be able to respond to stakeholder requirements more effectively. In 2017, UNFPA is continuing to invest in strengthening its Administrative Agent function, bringing together thematic and operations experts to enhance the design of new funds, improve efficiencies and consolidation in the existing portfolio and continue to update information, accounting and web systems in a way that will lead to increased transparency, coordination and value-for-money for stakeholders over time.

Fund Activity Over the Past 5 Years

| | 2012 | 2013 | 2014 | 2015 | 2016 |
|---|---------------|---------------|---------------|---------------|---------------|
| <i>Number of Active Funds in Portfolio*</i> | 13 | 16 | 18 | 18 | 14 |
| <i>Donor Contributions (USD)</i> | \$165 Million | \$70 Million | \$197 Million | \$61 Million | \$18 Million |
| <i>AA Operating Income (USD)</i> | \$1.6 Million | \$700K | \$1.9 Million | \$610K | \$180K |
| <i>AA Operating Balance (USD)</i> | \$1.8 Million | \$2.3 Million | \$3.9 Million | \$3.4 Million | \$2.6 Million |

*Active Funds do not include expired funds that are awaiting closure



ongoing funds: 14
programmes and 1 Multi-Donor Trust Fund
s: 14
ipating organizations: 12
g Organizations in 2016: \$46.1 million

unds that are operationally ongoing.
includes operationally closed funds that are not shown

Name of Fund

1. Accelerating Progress in Maternal Newborn Health (H4+ Global Initiative)
2. Reproductive, Maternal, Newborn and Child Health- Accelerating Progress in MDG 4 & 5
3. Developing Field-Level GBV Capacity for Improved Service Delivery, Information Management and Inter-Agency Coordination
4. Abandonment of Female Genital Mutilation: Towards Social Convention Change
5. Prevention of Violence against Women in Central America
6. Strengthening the multi sectoral approach to gender based violence prevention and response in North and North Eastern Uganda
7. Accelerating Progress towards Maternal and Neonatal Mortality and Morbidity Reduction in Bangladesh
8. Prevent and Respond to Sexual and Gender Based Violence in Liberia - Phase II
9. Partnership to improve Women's and Children's Health in Kosovo
10. Supporting the Sexual and Gender Based Violence Survivors to Access Live Saving Services- Part II (Heymati: Promoting women and girls health and wellbeing)
11. Generating data to advance women's social and economic well-being in Pakistan
12. Life without Violence Programme
13. Joint UN Bridging Program on Adolescent Girls: Mangochi, Salima and Dedza Districts Proposal
14. Global Reproductive, Maternal, Newborn and Child Health Financing - RMNCH Fund

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