

# United Nations Environment Programme (UNEP)

## Institutional Report

6 March 2017 • Nairobi



# What is MOPAN?

Network founded in 2002 with currently 18 members

 Australia	 Ireland	 Republic of Korea
 Canada	 Italy	 Spain
 Denmark	 Japan	 Sweden
 Finland	 Luxembourg	 Switzerland
 France	 The Netherlands	 The United Kingdom
 Germany	 Norway	 The United States of America

...with a common interest in **assessing the effectiveness** of the major multilateral organisations they fund.

...committed to a **joint approach** to assessment.

... to ensure **positive impact** for beneficiaries.

# MOPAN assessments - Purpose

- Generate credible information MOPAN members can use to meet domestic **accountability** requirements and fulfil their responsibilities and obligations as bilateral donors
- Provide an evidence base for MOPAN members to support **dialogue** with multilateral organisations to improve organisational performance and results over time
- Contribute to **organisational learning** within and among multilateral organisations, their direct clients/partners and other stakeholders

# 2015-16 Assessments

## INTERNATIONAL FINANCIAL INSTITUTIONS

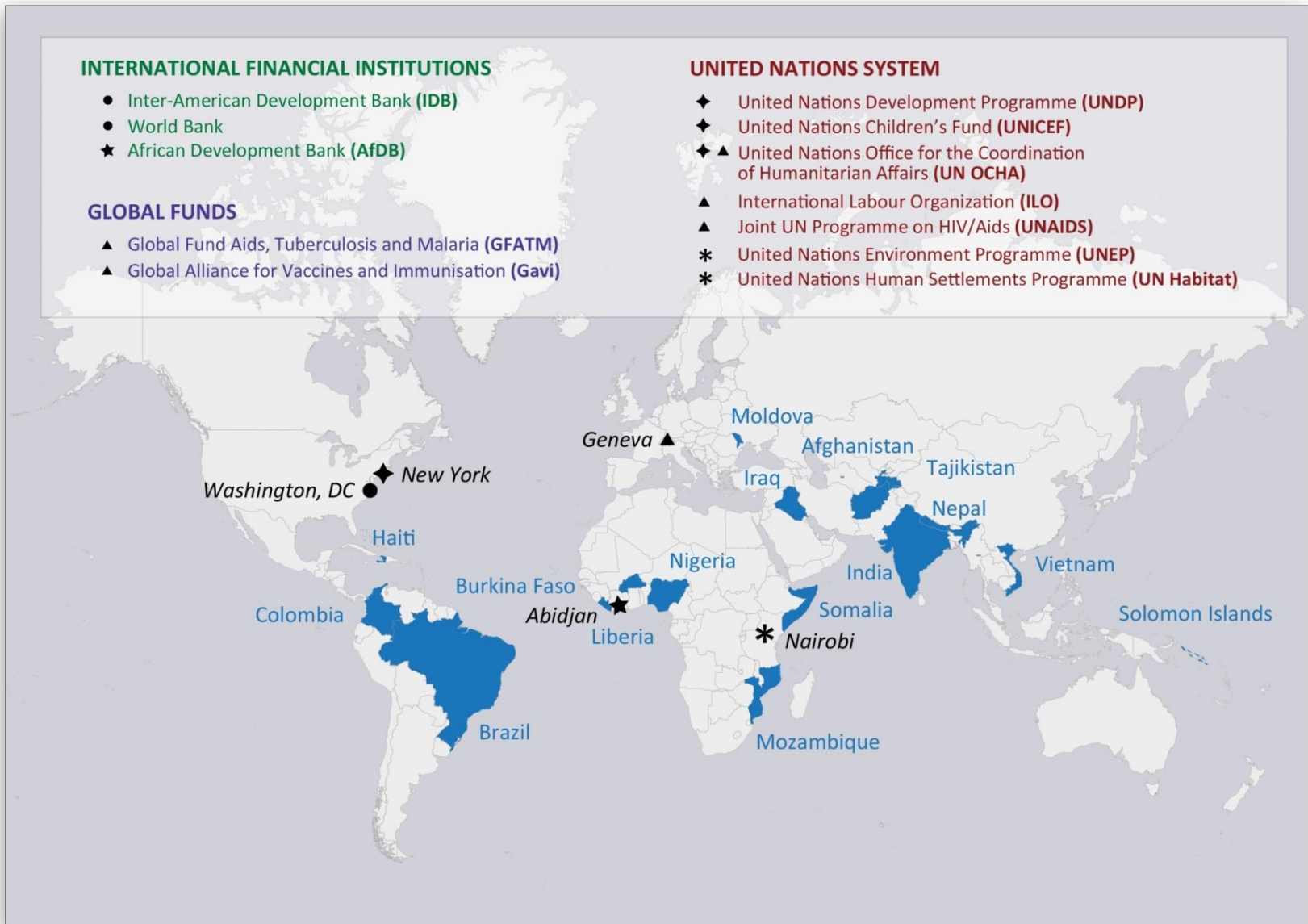
- Inter-American Development Bank (IDB)
- World Bank
- ★ African Development Bank (AfDB)

## GLOBAL FUNDS

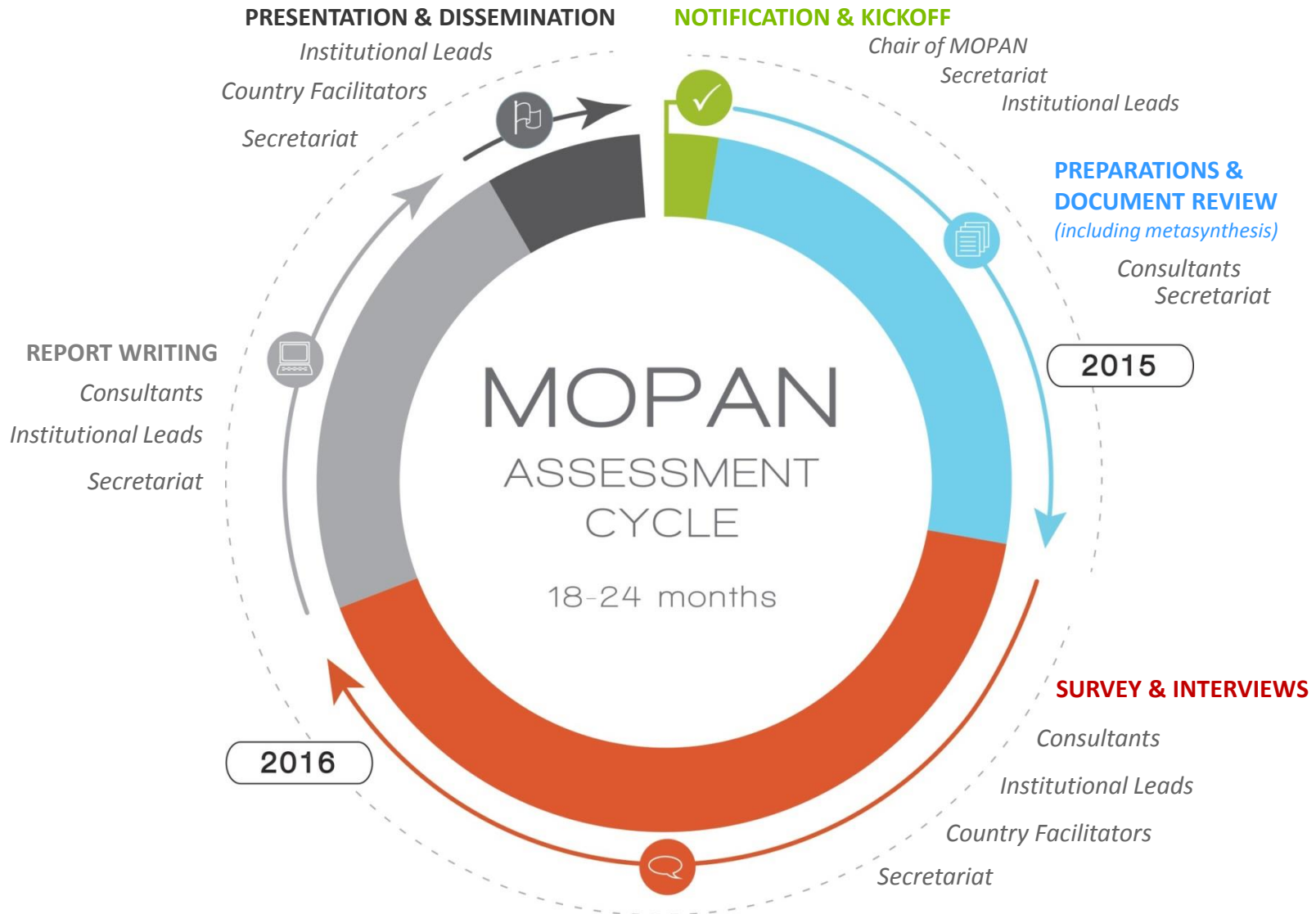
- ▲ Global Fund Aids, Tuberculosis and Malaria (GFATM)
- ▲ Global Alliance for Vaccines and Immunisation (Gavi)

## UNITED NATIONS SYSTEM

- ◆ United Nations Development Programme (UNDP)
- ◆ United Nations Children's Fund (UNICEF)
- ◆ ▲ United Nations Office for the Coordination of Humanitarian Affairs (UN OCHA)
- ▲ International Labour Organization (ILO)
- ▲ Joint UN Programme on HIV/Aids (UNAIDS)
- \* United Nations Environment Programme (UNEP)
- \* United Nations Human Settlements Programme (UN Habitat)



# Assessment Cycle



# UNEP – Data Collection and Data Sources

## DOCUMENT REVIEW



**64** = **47** + **17**  
Documents Internal Management Information Evaluation Material



Up to June 2016

## SURVEY



**16**  
Countries



**124**  
Respondents



April - May 2016

## INTERVIEWS & CONSULTATIONS



**38** Number of interviews



May 2016



**FINAL REPORT**



March 2017

# MOPAN Performance Assessment Approach

## PERFORMANCE AREAS TO ASSESS

### STRATEGIC MANAGEMENT

*Clear strategic direction geared to key functions, intended results and integration of relevant cross-cutting priorities*

### OPERATIONAL MANAGEMENT

*Assets and capacities organised behind strategic direction and intended results, to ensure relevance, agility and accountability*

### RELATIONSHIP MANAGEMENT

*Engaging in inclusive partnerships to support relevance, to leverage effective solutions and to maximise results (in line with Busan Partnerships commitments)*

### PERFORMANCE MANAGEMENT

*Systems geared to managing and accounting for development and humanitarian results and the use of performance information, including evaluation and lesson-learning.*

### RESULTS

*Achievement of relevant, inclusive and sustainable contributions to humanitarian and development results in an efficient way*

# UNEP – Overall findings

- UNEP has a clear **strategic direction** and well-aligned organisational architecture, but uncertain future budget scenarios present a challenge.
- UNEP's policies and procedures allow for **strategic resource allocation**, and its organisational system is financially transparent and accountable.
- **Partnerships** are a key to UNEP's normative and operational work, and UNEP manages them well. Yet it can still sharpen its comparative advantages and engage more with other agencies at country level.
- UNEP has good marks on **performance management** and managing for

预览已结束，完整报告链接和二维码如下：

[https://www.yunbaogao.cn/report/index/report?reportId=5\\_9587](https://www.yunbaogao.cn/report/index/report?reportId=5_9587)

