



United Nations
MPTF Office



Dag Hammarskjöld
Foundation

September 2019

Financing the UN Development System Time for Hard Choices

The views expressed in this publication are those of the authors and do not necessarily represent those of the Dag Hammarskjöld Foundation, the United Nations, (including the United Nations Development Programme) the Multi-Partner Trust Fund Office or the UN Member States.

Design of figures and illustrations

Pär Jansson and Kristin Blom

Illustrations

Cover, and all small labyrinth illustrations: Adobe Stock Images

Copy Editor

Emma Naismith

Printer

X-O GrafTryckeri AB
Uppsala, Sweden
August 2019

ISBN

978-91-985372-1-5

Financing the UN Development System
Time for Hard Choices



Acknowledgements

This fifth annual report, *Financing the UN Development System 2019: Time for Hard Choices* is produced through a collaborative partnership between the Dag Hammarskjöld Foundation (the Foundation) and the United Nations Multi-Partner Trust Fund Office (MPTFO).

The lead authors of the 2019 edition of the report were Bruce Jenks (Senior Advisor to the Dag Hammarskjöld Foundation) and Jennifer Topping (Executive Coordinator of the MPTFO). Veronika Tywuschik-Sohlström (Programme Manager) acted as production lead for the report, supported by Sigrid Gruener (Programme Director) and Henrik Hammargren (Executive Director), all three from the Foundation.

Part One was developed and led by MPTFO colleagues Henriette Keijzers (Deputy Executive Coordinator), Per Andersson (Senior Advisor), Diana Fajardo-Ardila (Data Analyst) and Per Jentzsch (Data Analyst).

The look of the report is thanks to Kristin Blom (Communication Manager) at the Foundation. Annika Östman (Communication Manager) and Anna Crumley-Effinger (Communications and Programme Coordinator) provided useful reflections on the content together with all lead authors. Johanna Mårtendal (Programme Assistant) helped with thorough proofreading.

The *Financing the UN Development System 2019: Time for Hard Choices* report was made all the richer by the contributions, expertise, and ideas from a wide array of partners from near and far. A special thank you to our guest authors, who generously contributed with their insights on current financial trends. A sincere thanks to: Adriana Erthal Abdenur, Max-Otto Baumann, Fiona Bayat-Renoux, Michael Bennett, Franck Bousquet, Henk-Jan Brinkman, Laura Buzzoni, Pedro Conceição, Brian Elliott, Philipp Erfurth, Rebeca Godoy, Navid Hanif, Catherine Howell, Homi Kharas, Erik Lundsgaarde, Ayham Al Maleh, John W. McArthur, Ulrika Modéer, Michael Möller, Ambassador Lana Zaki Nusseibeh, Jonathan Prentice, Ambassador E. Courtenay Rattray, Maximilian Sandbaek, Guido Schmidt-Traub, Silke Weinlich, and Kanni Wignaraja.

Last but not least, this publication would not have been possible without the close partnership with Laura Gallacher from the Chief Executives Board for Coordination (CEB) Secretariat and Andrew MacPherson from the United Nations Department of Economic and Social Affairs (UNDESA) who kindly provided us with the CEB and UNDESA data used for the figures and tables found in Part One of this report.

Table of contents

ACKNOWLEDGEMENTS	5
OVERVIEW OF FIGURES & TABLES	8
EXECUTIVE SUMMARY	10
INTRODUCTION	22
 PART ONE:	 25
OVERVIEW OF UNITED NATIONS' RESOURCE FLOWS.....	26
CHAPTER ONE: REVENUE	27
CHAPTER TWO: EXPENDITURE.....	52
CHAPTER THREE: MOVING AHEAD ON DATA QUALITY.....	58
 PART TWO:	 65
OVERVIEW OF PART TWO.....	66
CHAPTER ONE: FINANCING THE 2030 AGENDA: THE BIG PICTURE	70
<i>International financing of the Sustainable Development Goals</i>	
By Homi Kharas	71
<i>The United Nations Secretary-General's strategy for financing the 2030 Agenda for Sustainable Development</i>	
By Fiona Bayat-Renoux	74
<i>Investment Gapportunities: Changing the narrative on investment in sustainable development</i>	
By Navid Hanif and Philipp Erfurth.....	79
<i>Driving development finance to the ground: Closing the investment gap</i>	
By Ambassador E. Courtenay Rattray.....	86
<i>Bye-bye, billions to trillions</i>	
By John W. McArthur	90
<i>How does science and technology policy shape inequality?</i>	
By Pedro Conceição	93

CHAPTER TWO: EARMARKING: MAKING SMART CHOICES	100
<i>UN pooled funding: 'Healthy' financing for better multilateral results</i>	
By the UN Multi-Partner Trust Fund Office (MPTFO)	101
<i>Shades of grey: Earmarking in the UN development system</i>	
By Max-Otto Baumann, Erik Lundsgaarde and Silke Weinlich	106
<i>Improving the World Health Organization's financing</i>	
By Brian Elliott and Maximilian Sandbaek	110
<i>Lessons from health on how to invest wisely in development</i>	
By Guido Schmidt-Traub	115
<i>Current and future pathways for UN system-wide finance</i>	
By Silke Weinlich and Bruce Jenks	119
 CHAPTER THREE: FINANCING PEACEBUILDING, HUMANITARIAN ASSISTANCE AND MIGRATION: TIME TO INVEST	 124
<i>Financing fit for the future: A 10-point Agenda for Financing Peacebuilding</i>	
By the Dag Hammarskjöld Foundation	125
<i>The World Bank Group and the IDA18: Scaling-up support to address Fragility, Conflict and Violence</i>	
By Franck Bousquet	128
<i>Innovative finance for peacebuilding: It is time to invest</i>	
By Catherine Howell and Henk-Jan Brinkman	131
<i>Official Development Assistance and peacebuilding: 10-year trends</i>	
By Ayham Al Maleh	136
<i>How the Peacebuilding Fund is investing in the Sustainable Development Goals</i>	
By Laura Buzzoni and Henk-Jan Brinkman	141
<i>OECD's Total Official Support for Sustainable Development pilot study on peace and security</i>	
By the UN Multi-Partner Trust Fund Office (MPTFO)	148
<i>Forecast-based financing: A breakthrough at last for humanitarian financing?</i>	
By Lana Zaki Nusseibeh	153
<i>World Bank catastrophe bonds as an innovative development financing tool</i>	
By Michael Bennett and Rebeca Godoy	156
<i>The Migration Fund: Building on the Global Compact for Safe, Orderly and Regular Migration</i>	
By Jonathan Prentice	160
 CHAPTER FOUR: MULTILATERALISM ON TRIAL?	 162
<i>A resolute resolution for multilateralism – a perspective from International Geneva</i>	
By Michael Møller	163
<i>A brief reflection on multilateralism, the UN and financing</i>	
By Ulrika Modéer	165
<i>Multilateralism: An instrument of choice</i>	
By Bruce Jenks	168
<i>The crisis of multilateralism, viewed from the Global South</i>	
By Adriana Erthal Abdenur	172
<i>Attracting the millennial investor to multilateralism and investing in the Sustainable Development Goals</i>	
By Kanni Wignaraja	174
 CONCLUSION	 177
 ACRONYMS & ABBREVIATIONS	 178
 ENDNOTES FOR PART ONE	 180
 NOTES TO FIGURES AND TABLES IN PART ONE	 182

Overview of figures and tables in Part One

Figures

Figure 1: Overview of the total revenue of the UN system by financing instrument, 2017	29
Figure 2: Distribution of total UN system revenue, by financing instrument, 2010–2017	29
Figure 3: UN operational activities' share of total revenue of the UN system by financing instrument, 2017 (Total US\$ 53.2 billion)	32
Figure 4: Total core and earmarked contributions for UN operational activities, 2000–2017	35
Figure 5: Funding of UN system-wide activities, 2017.....	36
Figure 6: Total contributions for development and humanitarian-related UN operational activities, 2000–2017	37
Figure 7: Real growth of ODA and of funding for UN operational activities for development, 2000–2017	37
Figure 8: Global humanitarian assistance flows, 2007–2018	38
Figure 9: Channels of total multilateral assistance from OECD-DAC countries, 2017	39
Figure 10: Channels of total multilateral assistance from OECD-DAC countries, core and earmarked, 2013 and 2017	40
Figure 11: Funding sources for UN operational activities, 2017	41
Figures 12-17: Non-state revenue of six selected UN entities, 2017	42
Figure 18: Sources of ODA within 12 largest OECD-DAC members, as proportion of total, 2017	43

预览已结束，完整报告链接和二维码如下：

https://www.yunbaogao.cn/report/index/report?reportId=5_11742

