

VOLUME 23

NUMBER 1

TRANSNATIONAL CORPORATIONS



United Nations

New York and Geneva, 2015

United Nations Conference on Trade and Development

Division on Investment and Enterprise

Editorial statement

Transnational Corporations (formerly *The CTC Reporter*) is a refereed journal published three times a year by UNCTAD. In the past, the Programme on Transnational Corporations was carried out by the United Nations Centre on Transnational Corporations (1975–1992) and by the Transnational Corporations and Management Division of the United Nations Department of Economic and Social Development (1992–1993). The basic objective of this journal is to publish articles and research notes that provide insights into the economic, legal, social and cultural impacts of transnational corporations in an increasingly global economy and the policy implications that arise therefrom. It focuses especially on political and economic issues related to transnational corporations. In addition, *Transnational Corporations* features book reviews. The journal welcomes contributions from the academic community, policymakers and staff members of research institutions and international organizations. Guidelines for contributors are given at the end of this issue.

Editor: James Zhan

Deputy Editor: Hafiz Mirza

Managing Editor: Shin Ohinata

Production Manager: Tess Ventura

Home page: <http://www.unctad.org/TNC>

Subscriptions

A subscription to *Transnational Corporations* for one year is US\$45 (single issues are US\$20). See p. 107 for details of how to subscribe, or contact any distributor of United Nations publications. United Nations, Sales Section, Room DC2-853, 2 UN Plaza, New York, NY 10017, United States – tel.: 1 212 963 3552; fax: 1 212 963 3062; e-mail: publications@un.org; or Palais des Nations, 1211 Geneva 10, Switzerland – tel.: 41 22 917 1234; fax: 41 22 917 0123; e-mail: unpubli@unog.ch.

Note

The designations employed and the presentation of the material do not imply the expression of any opinion on the part of the United Nations concerning the legal status of any country, territory, city or area, or of authorities or concerning the delimitation of its frontiers or boundaries.

Material in this publication may be freely quoted or printed, but acknowledgement is requested, together with a copy of the publication containing the quotation or reprint to be sent to the UNCTAD secretariat.

This publication has been reproduced without formal editing.

Unless stated otherwise, all references to dollars (\$) are to United States dollars.

ISBN 978-92-1-112886-4

e-ISBN 978-92-1-057192-0

ISSN 1014-9562

Copyright United Nations, 2015

All rights reserved

Printed in Switzerland

Board of Advisers

CHAIR

Terutomo Ozawa, Professor of Economics, Colorado State University, Fort Collins, Colorado, United States

MEMBERS

V.N. Balasubramanyam, Professor of Development Economics, Lancaster University, United Kingdom

Edward K.Y. Chen, Former President, Lingnan University, Hong Kong, China

Farok J. Contractor, Professor of Management and Global Business, Graduate School of Management, Rutgers University, Newark, New Jersey, United States

Xian Guoming, Professor of Economics and International Business, Director, Center for Transnational Corporation Studies, Dean, Teda College of Nankai University, Tianjin, China

Celso Lafer, Professor, University of São Paulo, Brazil

James R. Markusen, Professor of Economics, University of Colorado at Boulder, Colorado, United States

Theodore H. Moran, Karl F. Landegger Professor, and Director, Program in International Business Diplomacy, School of Foreign Service, Georgetown University, Washington, D.C., United States

Sylvia Ostry, Distinguished Research Fellow and China/WTO Project Chair, Centre for International Studies, University of Toronto, Toronto, Canada

Tagi Sagafi-nejad, Radcliffe Killam Distinguished Professor of International Business; Director, Center for the Study of Western Hemispheric Trade; Director, International Trade Institute and Editor, International Trade Journal, The A. R. Sanchez, Jr., School of Business, Texas A&M International University, Texas, United States

Mihály Simai, Professor Emeritus, Institute for World Economics, Budapest, Hungary

Oswaldo Sunkel, Professor and Director, Center for Public Policy Analysis, University of Chile, Santiago, Chile

Marjan Svetlicic, Head, Centre of International Relations, Faculty of Social Sciences, University of Ljubljana, Slovenia

Transnational Corporations

Volume 23, Number 1

Contents

ARTICLES

- | | | |
|---------------------|---|---|
| Chunlai Chen | Determinants and motives of outward foreign direct investment by China's provincial firms | 1 |
|---------------------|---|---|

RESEARCH NOTE

- | | | |
|-------------------------|--|----|
| Sanja Tepavcevic | The motives for Russian state-owned companies for outward foreign direct investment and its impact on state-company cooperation: observations concerning the energy sector | 29 |
|-------------------------|--|----|

POLICY NOTES

- | | |
|---|----|
| Reform of investor-State dispute settlement:
in search of a roadmap | 59 |
| International investment policy-making in transition:
challenges and opportunities of treaty renewal | 75 |
| Towards a new generation of international investment
policies: UNCTAD's fresh approach to multilateral
investment policy-making | 83 |

Determinants and motives of outward foreign direct investment from China's provincial firms*

Chunlai Chen**

Based on Dunning's OLI framework and the investment development path theory, this paper investigated the determinants of outward FDI by China's provincial firms. The results show that provincial economic development, innovation and technology, and export to GDP ratio are statistically significant determinants, while FDI inflows, import to GDP ratio and provincial market size are not statistically significant determinants. The results suggest that the main motives for China's provincial firms to invest abroad are mainly market-seeking and efficiency-seeking.

Key words: China, outward foreign direct investment, home country determinants

1. Introduction

Since China launched the “go global” strategy, outward foreign direct investment (OFDI) from China has increased dramatically. By 2012, OFDI flows from China reached US\$84.22 billion while the stock of Chinese OFDI was worth US\$509 billion. China's outward investors can be categorized into two groups: central government-controlled State-owned enterprises (SOEs) and provincial firms (including local government SOEs but majority of them are non-SOEs).¹ China's OFDI flows have been dominated by central government-controlled SOEs. In 2009, central government-controlled SOEs accounted for 82 per cent of China's total OFDI flows. However, since 2010 provincial firms increased OFDI rapidly and their share in China's total OFDI flows increased to 34 per cent in 2012. Although China's OFDI flows are still dominated by

* The author would like to thank the editor and the three anonymous referees for their valuable comments and suggestions on the paper. The author also would like to thank the participants at the 25th Chinese Economic Society (Australia) Conference on 15-16 July 2013 for their comments on an earlier version of this paper.

** Chunlai Chen is Associate Professor at the Crawford School of Public Policy, Australian National University. Contact: chunlai.chen@anu.edu.au

¹ According to China's administrative division, China has 22 provinces, 4 municipalities (Beijing, Chongqing, Shanghai and Tianjin) and 5 autonomous regions (Guangxi, Inner Mongolia, Ningxia, Tibet and Xinjiang). For simplicity, in this paper “province” is used to represent provinces, municipalities and autonomous regions.

central government-controlled SOEs, the importance of provincial firms in China's OFDI flows has been increasing. This article examines the home province determinants of OFDI that have contributed to the rapid increase of OFDI flows from provincial firms and the main motives of provincial firms in conducting OFDI.

Many studies have used the national aggregate OFDI data to investigate and explain the determinants and motives of China's OFDI (e.g. Buckley et al., 2007; Cheung and Qian, 2009; Cheung et al., 2012; Kolstad and Wiig, 2012; Liu et al., 2005; Tolentino, 2010; Wei and Alon, 2010). These studies find that, apart from the market-seeking motive, the main motives of China's OFDI are natural-resource-seeking and strategic-asset-seeking for the purposes of securing supplies of natural resources (mineral resources and fuel) and acquiring advanced technology to support the long-term economic development of China. More importantly, studies find that the Chinese multinational enterprises (MNEs) fundamentally differ from MNEs from developed countries in terms of ownership advantages, internationalization motives and home country parameters (Buckley et al., 2007; Liu et al., 2005). Therefore, it remains an open question whether previous conceptualizations can adequately explain the investment behaviour of Chinese MNEs (Boisot and Meyer, 2008). However, because of the overwhelming dominance of central government-controlled SOEs in China's OFDI flows, what previous studies investigated was actually OFDI by central government-controlled SOEs. As a result, the characteristics such as the determinants and motives of OFDI by provincial firms have not been specifically analysed.

In addition, previous studies focused on national level variables in investigating the home country determinants (e.g. Liu et al., 2005; Luo et al., 2010; Tolentino, 2010; Wei and Alon, 2010). Through over 30 years of economic reform, China has substantially decentralized the decision-making power on economic and social development from the central government to provincial governments, and more importantly, provincial governments have been granted the power to approve OFDI projects by provincial firms. However, the provincial level variables which are expected to have more direct impact on OFDI from local provincial firms have not adequately been taken into account in existing studies.

Recently, a number of studies, using either firm-level data collected by various institutions (e.g. Amighini et al., 2012; Duanmu, 2012; Lu et al., 2014; Wang et al., 2012a, 2012b) or firm-level survey data (e.g. Cui and Jiang, 2012; Liang et al., 2012; Liu and Scott-Kennel, 2011; Voss et al., 2010) analysed the determinants and motives of China's MNEs and found significant differences between SOEs and non-SOEs in terms of government support, risk taking, entry mode, location choice and investment motives in conducting OFDI. These studies have contributed to our understanding of OFDI of non-SOEs. However, the use of firm-level data may suffer from coverage bias. For example, the data used by Amighini et al. (2012), which are from *fDi Markets*², cover only greenfield investment projects and do not include cross-border mergers and acquisitions (M&As); the data used by Duanmu (2012) cover only Chinese MNEs from Zhejiang province; and the data used by Lu et al. (2014) are collected from publicly listed companies which may be biased towards large and better performing companies. Likewise, survey-based results are not always reliable because investors may be reluctant to disclose their true motives (Hill and Munday, 1994; Wang et al., 2012a). Although the data used by Wang et al. (2012a, 2012b) overcome such limitations by employing two firm-level datasets collected by Chinese authorities, the data cover only two years (2006–2007), which would not be sufficient, especially for provincial firms which increased OFDI substantially since 2010.

This study will focus on investigating the home province determinants of OFDI and the motives of provincial firms by employing data on provincial OFDI flows for the period 2003–2012 published by the Ministry of Commerce of China. Although the data of provincial OFDI flows include OFDI conducted by local SOEs, majority of provincial OFDI flows are conducted by non-SOEs. In this study, we use the term “provincial firms” to distinguish them from central government-controlled SOEs.

The analysis is based on Dunning's OLI framework and the IDP theory. The results show that the level of economic development, innovation and technological level and export to GDP ratio are statistically significant determinants affecting OFDI flows from China's provinces, while FDI inflows, import to GDP ratio and provincial market

² www.fdimarkets.com/

size are not statistically significant determinants affecting OFDI flows from China's provinces. The results suggest that the main motives for China's local provincial firms to invest abroad are market-seeking and efficiency-seeking through exploiting technology and facilitating provincial exports.

This study makes three contributions to the existing literature on China's OFDI. First, this study finds that home province determinants are very important in determining the level of OFDI flows from each of China's provinces, demonstrating the usefulness of Dunning's OLI framework and the IDP theory. Second, this study reveals that the patterns of OFDI by China's provincial firms are consistent with the traditional international business theories. Third, this study finds that the main motives of China's provincial firms in conducting OFDI are different from those of SOEs as revealed by previous studies.

The paper is structured as follows. Section 2 presents a brief overview of OFDI from China during the period 1979–2012 with regard to the sources of China's OFDI and the characteristics of provincial OFDI. Section 3 presents the theoretical framework and discusses the hypotheses of provincial factors affecting OFDI. Section 4 conducts the empirical tests for the hypotheses. The final section summarizes the basic findings.

2. The development and characteristics of China's OFDI

2.1. The development of China's OFDI

Since the launch of the economic reform and open door policy in 1979, China has gradually liberalized its OFDI regime from a restricted

预览已结束，完整报告链接和二维码如下：

https://www.yunbaogao.cn/report/index/report?reportId=5_9514

