# TRANSNATIONAL CORPORATIONS



United Nations
United Nations Conference on Trade and Development
Division on Investment, Technology and Enterprise Development

#### **Editorial statement**

Transnational Corporations (formerly The CTC Reporter) is a refereed journal published three times a year by UNCTAD. In the past, the Programme on Transnational Corporations was carried out by the United Nations Centre on Transnational Corporations (1975–1992) and by the Transnational Corporations and Management Division of the United Nations Department of Economic and Social Development (1992– 1993). The basic objective of this journal is to publish articles and research notes that provide insights into the economic, legal, social and cultural impacts of transnational corporations in an increasingly global economy and the policy implications that arise therefrom. It focuses especially on political and economic issues related to transnational corporations. In addition, Transnational Corporations features book reviews. The journal welcomes contributions from the academic community, policy makers and staff members of research institutions and international organizations. Guidelines for contributors are given at the end of this issue.

Editor: Karl P. Sauvant
Deputy Editor: Bijit Bora
Associate editor: Kálmán Kalotay
Managing editors: Tess Sabico, Kumi Endo

home page: http://www.unctad.org/en/subsites/dite/1\_itncs/1\_tncs.tm

#### **Subscriptions**

A subscription to *Transnational Corporations* for one year is US\$ 45 (single issues are US\$ 20). See p. 153 for details of how to subscribe, or contact any distributor of United Nations publications. United Nations, Sales Section, Room DC2-853, New York, NY 10017, United States – tel.: 1 212 963 3552; fax: 1 212 963 3062; e-mail: publications@un.org; or Palais des Nations, 1211 Geneva 10, Switzerland – tel.: 41 22 917 1234; fax: 41 22 917 0123; e-mail: unpubli@unog.ch.

#### Note

The opinions expressed in this publication are those of the authors and do not necessarily reflect the views of the United Nations. The term "country" as used in this journal also refers, as appropriate, to territories or areas; the designations employed and the presentation of the material do not imply the expression of any opinion whatsoever on the part of the Secretariat of the United Nations concerning the legal status of any country, territory, city or area or of its authorities, or concerning the delimitation of its frontiers or boundaries. In addition, the designations of country groups are intended solely for statistical or analytical convenience and do not necessarily express a judgement about the stage of development reached by a particular country or area in the development process.

Unless stated otherwise, all references to dollars (\$) are to United States dollars.

ISSN 1014-9562 Copyright United Nations, 2000 All rights reserved Printed in Switzerland

#### **Board of Advisers**

#### **CHAIRPERSON**

John H. Dunning, State of New Jersey Professor of International Business, Rutgers University, Newark, New Jersey, United States, and Emeritus Research Professor of International Business, University of Reading, Reading, United Kingdom

#### **MEMBERS**

Edward K. Y. Chen, President, Lingnan College, Hong Kong, Special Administrative Region of China

*Arghyrios A. Fatouros*, Professor of International Law, Faculty of Political Science, University of Athens, Greece

Kamal Hossain, Senior Advocate, Supreme Court of Bangladesh, Bangladesh

Celso Lafer, Professor, Faculty of Law, University of Sao Paulo, Sao Paulo, Brazil.

Sanjaya Lall, Professor, Queen Elizabeth House, Oxford, United Kingdom

*Theodore H. Moran,* Karl F. Landegger Professor, and Director, Program in International Business Diplomacy, School of Foreign Service, Georgetown University, Washington, D.C., United States

*Sylvia Ostry*, Chairperson, Centre for International Studies, University of Toronto, Toronto, Canada

*Terutomo Ozawa*, Professor of Economics, Colorado State University, Department of Economics, Fort Collins, Colorado, United States

*Tagi Sagafi-nejad*, Professor of International Business, Sellinger School of Business and Management, Loyola College of Maryland, Baltimore, Maryland, United States

Oscar Schachter, Professor, School of Law, Columbia University, New York, United States

Mihály Simai, Professor, Institute for World Economics, Budapest, Hungary

John M. Stopford, Professor, London Business School, London, United Kingdom

Osvaldo Sunkel, Professor and Director, Center for Public Policy Analysis, University of Chile, Santiago, Chile

## **Transnational Corporations**

Volume 8, Number 3, December 1999

### **Contents**

		Page
ARTICLES		
Nigel Driffield and Abd Halim Mohd Noor	Foreign direct investment and local input linkages in Malaysia	1
Sergio Mariotti and Lucia Piscitello	Is divestment a failure or part of a restructuring strategy? The case of Italian transnational corporations	25
RESEARCH NOTE	World Investment Report 1999: Foreign Direct Investment and the Challenge of Development. Overview	55
VIEW		
Georg Kell and Gerard Ruggie	Global markets and social legitimacy: the case of the 'Global Compact'	101
BOOK REVIEWS Just published Books received		121 139 144

## Foreign direct investment and local input linkages in Malaysia

Nigel Driffield and Abd Halim Mohd Noor\*

This article examines variations in local input linkages in foreign transnational corporations in Malaysia. The extent to which transnational corporations foster such linkages, particularly in a developing host economy, has become an important issue for policy makers and others concerned with the long-term benefits associated with foreign direct investment. This article employs a unique data set, covering inward investors in the electrical and electronics industry, and analyzes in detail the determinants of variations in local input uses. The article develops a model of local input linkages, based on a transaction-cost framework using firm-specific factors, such as nationality of ownership, the age of the plant and its technology, and the extent to which firms employ locally recruited managers and engineers. In addition, the impacts of various policy measures on local input levels are discussed, and also the importance of the original motivation for investing in Malaysia. The article demonstrates that policy initiatives that target particular outcomes, such as stimulating exports or technology transfer, will result in a greater beneficial impact on the host country economy than more generic subsidies.

#### Introduction

The question of whether transnational corporations (TNCs) are more or less committed to a particular country or region is one that has been examined on numerous occasions and in numerous ways, following John Stewart (1976), Patrick O'Farrell and Brian

<sup>\*</sup> The authors are, respectively, Senior Lecturer in Industrial Economics, Birmingham Business School, Birmingham University and Senior Researcher, Institut Teknologi MARA, Shah Alam, Malaysia. They are grateful to Max Munday and two anonymous referees for their comments on an earlier draft of this article.

O'Loughlin (1981), Philip McDermott (1979) and Dermot McAleese and Michael Counahan (1979). This issue has become particularly pertinent to the economies of South-East Asia, given the recent economic downturn throughout the region. This article examines this issue with respect to local input linkages in the Malaysian electronics and electrical industry, using detailed firm-specific information on inward investors. The article will begin with a discussion of inward investment into the electrical and electronics industry of Malaysia, while the next section discusses issues concerning TNC-host linkages. Then the article describes and analyzes the data used. The following two sections develop an econometric model of local input usage, and present the results, while the last section includes conclusions and policy implications.

On initial inspection, there are several reasons for believing that inward investors in Malaysia may foster only weak local linkages. Low labour costs and a range of investment incentives (such as generous export subsidies and tax and re-investment allowances) have in general motivated inward investment in Malaysia. This suggests that foreign direct investment (FDI) is motivated by ownership advantages generated at home, and location advantages in the form of subsidies. Shigie Makino and Andrew Delios (1996) show that, in such cases, linkages with host country firms will be weak. This is similar to the result reported by Stewart (1976).

The concept of studying linkages to examine the stability of inward investment, and also its contribution to local development, has been understood for some time, following Albert Hirschman (1958). The greater the linkage between inward investors and local firms, the greater the gain to the local sector, through the transfer of

预览已结束,完整报告链接和二维码如下:

https://www.yunbaogao.cn/report/index/report?reportId=5 11056

