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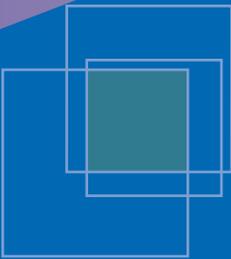


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**BUILDING A SUSTAINABLE  
JOB-RICH RECOVERY**

## **BUILDING A SUSTAINABLE JOB-RICH RECOVERY**



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INTERNATIONAL LABOUR ORGANIZATION  
INTERNATIONAL INSTITUTE FOR LABOUR STUDIES

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# FOREWORD

The financial and economic crisis of 2008 continues to disrupt global markets. And while global growth in 2009 returned to positive territory the pace of recovery has slowed and a number of acute labour market and social challenges persist.

The European Union is confronted with the multi-faceted task of responding to these immediate pressures while at the same time addressing the labour market and social challenges of the twenty-first century. In this respect it will be critical to ensure that policies evolve accordingly and effectively harness the opportunities presented by a more integrated world economy.

This report is the result of a cooperation project between the Directorate-General for Employment, Social Affairs, and Inclusion of the European Commission and the International Institute for Labour Studies of the ILO. Its purpose is to develop policies that will lead not only to a quicker recovery but also to a more sustainable and equitable global economy. This is particularly relevant given the uneven recovery process across and within countries. The results presented in this Synthesis Report are based on the findings of a special series of research papers produced for the purposes of this project.

The report has been prepared by Matthieu Charpe, Ekkehard Ernst, Verónica Escudero, Byung-jin Ha, Sameer Khatiwada and Steven Tobin (International Institute for Labour Studies) with contributions from Slim Bridji, Susanne Quadros and Felipe Swartzman (external collaborators). The formatting and

layout of the publication has been prepared by Thuy Nguyen Couture (International Institute for Labour Studies). It has been prepared under the supervision of the Director of the Institute, Raymond Torres. A preliminary draft of the findings was presented at a seminar organized in cooperation with the European Commission on 31 March 2011 in Brussels. The final report takes into consideration many of the comments received from experts, the social partners and other stakeholders during and following the seminar.

The project benefited from the support of Rudi Delarue and Audrey Le Guével (ILO Office for the European Union and the Benelux countries) and Anne-Laure Henry-Gréard (Partnerships and Development Cooperation Department at the ILO). The authors would like to thank in particular, Michael Morass and Agata Woźniak of the Directorate-General for Employment, Social Affairs, and Inclusion of the European Commission for their comments, guidance and support during the joint cooperation project.

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