

## BULLETIN

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## FACILITATION OF TRANSPORT AND TRADE IN LATIN AMERICA AND THE CARIBBEAN

# Reflections on the future of container ports in view of the new containerization trends

## Background

It is common knowledge that the container is a vector of production and distribution (Rodrigue and Notteboom, 2009) which has transformed transportation and caused it to evolve through time, paving the way for the creation of the modern logistics industry. This article aims to test hypotheses on the future of this vector, given that the pace of containerization seems to have slackened recently.

The advantages of containerization in international trade include the following (Rodrigue, Comtois and Slack, 2006):

- Standard transport product
- Flexibility of usage
- Computerized tracking management
- Lower transport costs
- Warehousing
- Security (containers can only be opened at the origin or destination, or in customs)

The following paragraphs outline the current status of trade and containerization, and advance hypotheses to better understand the phenomenon of containerization for the future. As happens with any innovation, containers are reaching a stage in their life cycle<sup>1</sup> in which their pace of evolution might slow down in the coming years. This document considers the factors that could cause the containerization rate to increase (rise), and others that make it decrease (fall). It is not intended to preempt discussion or forestall the emergence of new explanations in this regard.

<sup>1</sup> Theory propounded by Raymond Vernon (1966), in which products pass through three stages: introduction of the new product on the market, maturity and standardization.

Recent years have seen a relative slowdown in container movements, which cannot be fully explained by fluctuations in the world economy. The authors note that the year-on-year change in throughput is decreasing relative to changes in GDP. In an attempt to explain these "seesaw" variations, several hypotheses are proposed and some are demonstrated, in particular the reprimarization of the economy, the miniaturization of cargoes, the possible decrease in transshipments, and the increasing use of 40-foot containers.

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### Background



### I. A seesaw: the current reality of trade



### II. Reflections on the future of containerization



### III. Bibliography



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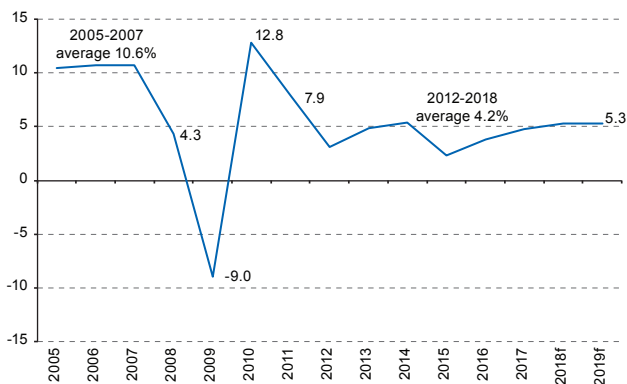


## I. A seesaw: the current reality of trade

### A. Growth of vessel size and reduction in container movements

After recording growth in container trade of less than 2.3% in 2015, port volumes worldwide grew by 3.8% in 2016 and 5.3% in 2018 (*Container Intelligence Monthly*, 2018). Nonetheless, the empirical evidence shows that the pace of growth of container movements relative to trade and economic activity has slackened. The general low-volume trend has persisted, since factors such as weak global growth and the saturation of container diffusion continue to weigh on the growth of port volumes. Figure 1 illustrates the lacklustre growth of global container trade in recent years.

**Figure 1**  
Deceleration of the volume of trade using containers worldwide, 2005–2019  
(Annual growth rates)



**Source:** Prepared by the authors, on the basis of *Container Intelligence Monthly*, London, Clarkson Research Services, various editions.

**Note:** The letter “f” in the years 2018 and 2019 indicates forecast.

Current container trade trends have generated a stress situation, caused by the high level of competition in the sector, pressure to improve infrastructure and invest in technology, dwindling profit margins and very sluggish global growth in container volumes.

Another major contributory factor is the rapid growth in the size of container ships, especially since 2010. While this has enabled shipping companies to rationalize and improve their operations (once a certain rate of utilization has been attained), the phenomenon may have introduced supply chain inefficiencies. Ports are forced to persistently upgrade their infrastructure and operate with lower yields, and they face heavier pressures on quayside and container yard productivity.

### B. The containerization process

Since their creation, containers have made a key contribution to the development of trade and have played a fundamental role, even in the most critical moments of the world economy. Despite a succession of economic crises in the 1990s,<sup>2</sup> containerization continued apace until the outbreak of the 2008/2009 crisis, at which point its behaviour changed.

The literature (for example, Peters, 2001; Rodrigue and Notteboom, 2009; and Wilmsmeier, 2014, among others) has traditionally explained the advance of “containerization” in terms of three essential factors:

- **Organic growth:** related directly to economic and commercial activity, this growth factor is explained by the variation in cargo volumes, driven by two key factors. Firstly, the globalization of the economy has the effect of increasing world merchandise trade by more than the growth of world production and multiplying the number of journeys made by parts and final products in containers. As correctly predicted by Peters (2001), the trend towards cheaper labour would continue in the twenty-first century, moving industry to new locations, which has been happening until recently. Another factor that determines the organic growth of containerization is the progressive liberalization of trade, which has been strongly influenced by the successive rounds of the General Agreement on Tariffs and Trade (GATT) and later by the World Trade Organization (WTO).
- **Induced growth:** driven by network economies, and by the prevalence of container transshipment traffic, which directly impacts both port throughputs and the number and size of the ships needed to handle the global container trade.

Complementing the idea put forward by Peters, other authors have related induced growth to three phenomena: trade imbalances, transshipments and empty containers. Trade imbalances have given rise to empty container flows, creating opportunities to fill empty backhaul movements. This is particularly the case for international container flows in North America. Moreover, the efficiency of port transshipments has improved, and inland transportation services, which were previously dominated by trucking, have begun to stabilize. Lastly, container cabotage significantly reduces the costs involved in repositioning empty containers; maritime operators will be able to forge relationships with inland transport operators, who move their equipment to where it is needed at no cost, while the operator can make free use of the box.

<sup>2</sup> The Asian crisis and subsequent problems in other emerging markets.

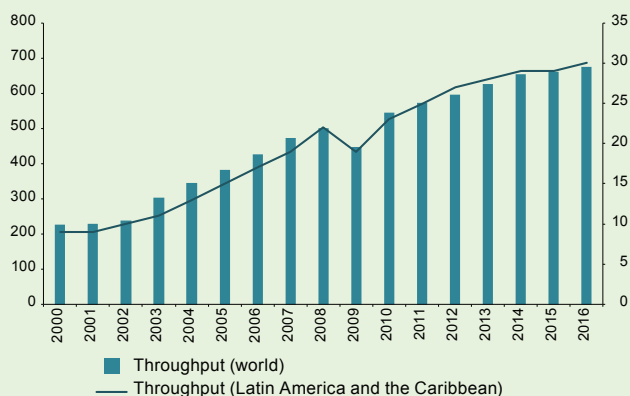
It is also worth noting that trade growth has a direct impact in terms of reducing inventory costs, thus contributing to induced growth.

- **Growth driven by technological change:** containers also shifted the handling of cargo in bulk towards a mechanized handling of cargoes of diverse types and dimensions that are placed into boxes of standard sizes, thereby facilitating international trade (Rodrigue, Comtois and Slack B, 2006) and greatly reducing labour requirements in cargo handling.

Figure 2 shows the trend of throughput, both globally and in Latin America and the Caribbean, from 2000 to 2016. Figure 3 shows the respective compound annual growth rate (CAGR) of gross domestic product (GDP) both in Latin America and the Caribbean and in the world. Then, figure 4 shows the throughput and GDP multipliers both for Latin America and the Caribbean and for the world in 2003–2008 and in 2010–2016. The year 2009 has been excluded because it is considered atypical.

Nonetheless, the steep fall in the multiplier shown in figure 4 cannot be fully explained by changes in the three containerization factors mentioned above: it is no longer possible to consider the positive factors alone, since containerization has been losing momentum or slowing down. This makes it necessary to consider both factors that increase containerization and others that reduce it or hold it back, which means testing new hypotheses.

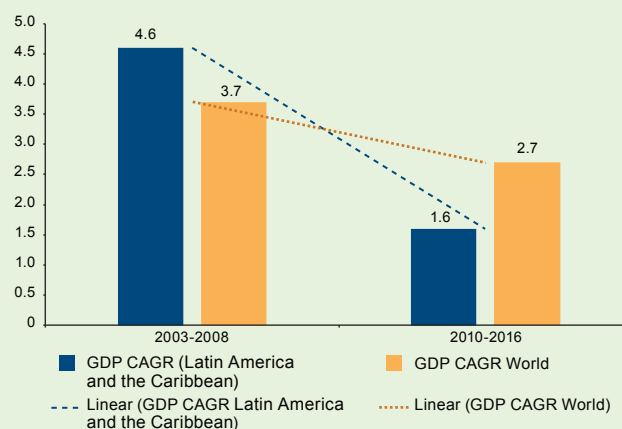
**Figure 2**  
Latin America and the Caribbean and the world: container throughput, 2000–2016  
(Millions of twenty-foot equivalent units – TEU)



**Source:** Prepared by the authors, on the basis of data from Maritime and Logistics Profile of Latin America and the Caribbean, and *Container Intelligence Monthly*, London, Clarkson Research Services, various editions.

**Note:** The following countries were considered for Latin America and the Caribbean: Argentina, Brazil, Chile, Costa Rica, the Dominican Republic, Ecuador, El Salvador, Guatemala, Honduras, Mexico, Nicaragua, Peru and Suriname.

**Figure 3**  
Latin America and the Caribbean<sup>a</sup> and the world:  
GDP-CAGR,<sup>b</sup> 2003–2008 and 2010–2016  
(Percentages)



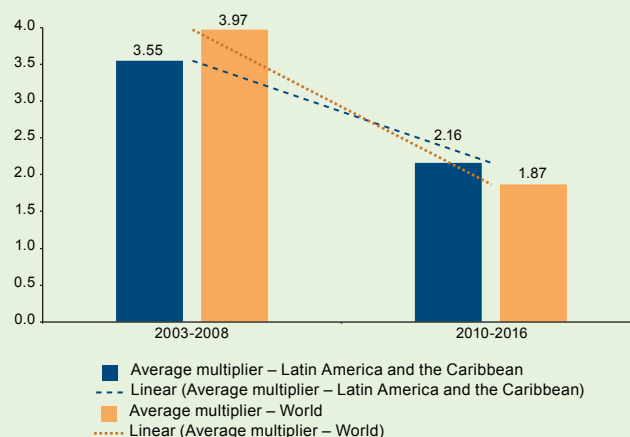
**Source:** Prepared by the authors, on the basis of data from Economic Commission for Latin America and the Caribbean (ECLAC), CEPALSTAT [online database] <http://estadisticas.cepal.org/cepalstat/portada.html?idioma=english>, and World Bank.

**Note:** 2009 was excluded because it was a very atypical year.

<sup>a</sup> The following countries were considered for Latin America and the Caribbean: Argentina, Brazil, Chile, Costa Rica, the Dominican Republic, Ecuador, El Salvador, Guatemala, Honduras, Mexico, Nicaragua, Peru and Suriname.

<sup>b</sup> CAGR (Compound annual growth rate).

**Figure 4**  
Latin America and the Caribbean (selected countries)  
and the world: GDP multipliers

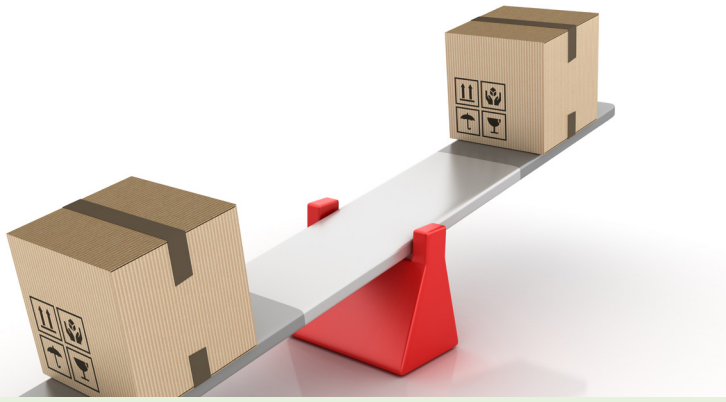


**Source:** Prepared by the authors, on the basis of Economic Commission for Latin America and the Caribbean (ECLAC), CEPALSTAT [online database] <http://estadisticas.cepal.org/cepalstat/portada.html?idioma=english>, the World Bank (data for GDP), Maritime and Logistics Profile of Latin America and the Caribbean, and *Container Intelligence Monthly*, London, Clarkson Research Services, various editions (data for throughput).

**Note:** the following countries were considered for Latin America and the Caribbean, Argentina, Brazil, Chile, Costa Rica, the Dominican Republic, Ecuador, El Salvador, Guatemala, Honduras, Mexico, Nicaragua, Peru and Suriname. 2009 was excluded because it was a very atypical year.

### C. The containerization “seesaw”

The world today is going through changes that are breaking with traditional paradigms. Disruptive forces are already present and will most likely cause even more far-reaching changes in the future.



In response to this situation, the authors have hypothesized on the reasons for the “seesaw movements” of containerization, by asking which factors foster it, and which hold it back or make it retreat. The reasons for downward trends are described in the following paragraphs.

**Economic crises and protectionism:** economic crises cause countries to adopt protectionist measures, as a way to avoid balance of payments problems and to boost and encourage the domestic market in facing competition from other countries’ goods. Such measures make it more difficult to export and import products, dampening interest among trading partners and consequently decreasing containerization.

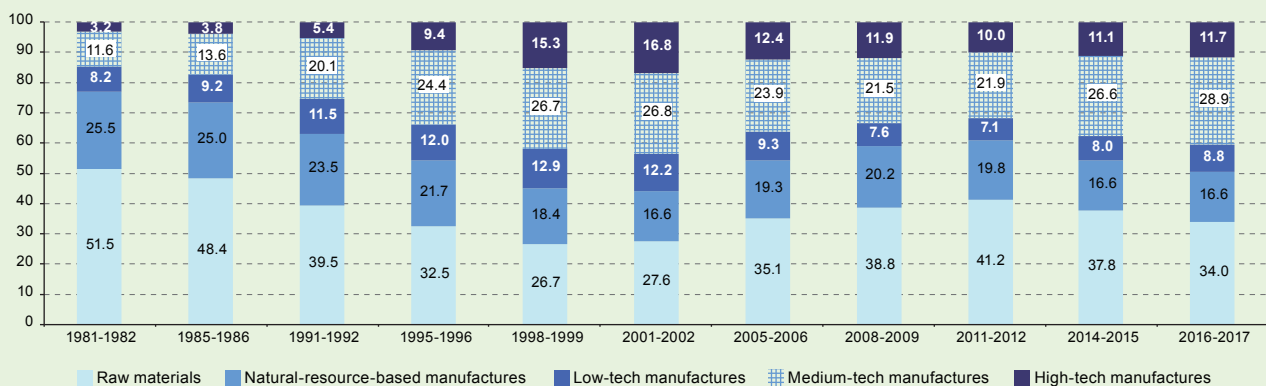
**Reprimarization of the economy** (especially applicable to Latin America): this phenomenon occurred as a result of the commodity price boom in the early 2000 decade, driven largely by demand from China and other emerging economies, which concentrated exports in primary products; and also because of a reduction in the share of manufactured goods in total exports.

In 1981–1982, raw materials and natural resource-based manufactures jointly accounted for 77% of total exports throughout Latin America and the Caribbean; but by 2001–2002, they represented just 44% as exports of low-, medium- and high-technology manufactures increased. Figure 5 shows the continuous decline in the share of raw materials and natural-resource-based manufactures in total exports, along with the increasing share of low-, medium- and high-technology manufactures, which occurred between 1981 and 2000–2001. Then, early in the 2000 decade, a reprimarization trend reappeared, in which raw materials and natural-resource-based manufactures regained an increasing share of the region’s total exports.

**Strengthening of carrier alliances:** the hypothesis here is that further consolidation of containerization is associated with synergetic services pertaining to the alliances themselves, which could result in fewer containers being used. Nonetheless, this remains a hypothesis because it has been impossible to measure.

**Saturation of container diffusion:** the possible saturation of container diffusion in other general or bulk cargoes, means that the positive factor of increased containerization relative to technological change and substitution could have entered a more mature phase, because the migration to the container of many cargoes that were previously transported in bulk or as general cargoes has already happened. On this point, although there are insufficient data to prove it, the authors have canvassed opinions in the port world and found a degree of consensus in favour of this hypothesis.

**Figure 5**  
Latin America and the Caribbean: distribution of total exports by technological intensity, 1981–2017  
(Percentages of total exports)



**Source:** Economic Commission for Latin America and the Caribbean (ECLAC), on the basis of UN Comtrade - International Trade Statistics Database and official information from the countries.

**Note:** estimates were made for Nicaragua (2016), Trinidad and Tobago (2016), and the Bolivarian Republic of Venezuela (2014, 2015, 2016 and 2017).



**Cargo miniaturization:** this involves a reduction in the size of products themselves, but also the fact that they are transported as disassembled units for assembly in locations closer to the consumers; and the size of packaging is reduced to save space and weight (examples include bicycles, toys and furniture). Moreover, mobile phones, electronic equipment, computers and other similar devices are all becoming smaller, more compact, or both, so less container space is needed. Other manufacturing sectors are also becoming more adept at reducing packaging to save space, or else they are sending components to the target markets for final assembly. By allowing a larger number of items to be placed in each container for a given cargo value, the number of containers transported by ships and operated by port terminals can be expected to decline.

In other words, for a given value of international trade, fewer containers were used in 2013 than in 2006. This analysis helps to explain the reduction in the containerization multiplier posited at the start of this section.

The appropriate methodology for testing the product miniaturization hypothesis involves analysing the stowage factor; nonetheless, it has not yet been possible to obtain the necessary information. Accordingly, the authors have used evidence that today's goods are lighter and possibly less bulky (such as computer monitors 10 years ago compared to those of today), but verification is left pending for the time being; and the hypothesis will be worked on with the data that are available.

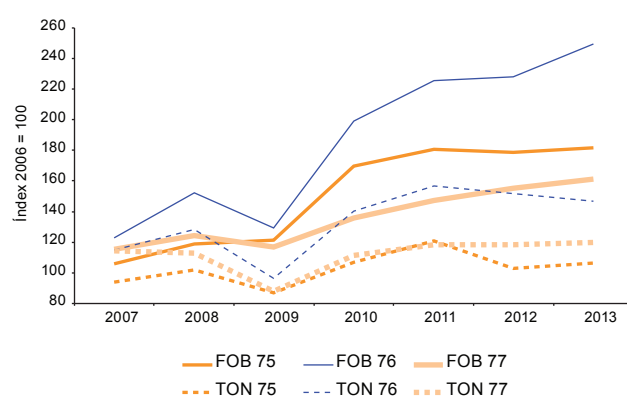
Figure 6 illustrates this phenomenon through the behaviour of the index of (deflated) FOB value relative to weight. This is measured by tonnage (TON) of the goods (since volume data are not available), on the assumption that less weight implies less volume, so less use of container space. For this purpose, a number of product groups were selected according to the Standard International Trade Classification (SITC)—three of which the authors already hypothesized had decreased in weight relative to FOB value. Part of the product miniaturization phenomenon can be observed: the same figure shows this for SITC chapters 75, 76 and 77, representing a total of 20% of the FOB value and 18% by weight of the seven-digit classification, which covers machinery and transport equipment and is one of the most important within the group of products typically transported in containers.

The SITC divisions chosen are:

- Division 75: Office machines and automatic data-processing machines.
- Division 76: Telecommunications and sound-recording and reproducing apparatus and equipment.
- Division 77: Electrical machinery, apparatus and appliances, n.e.s., and electrical parts thereof.

Figure 6 shows the visible reduction that has occurred in the weight of merchandise relative to its FOB value, with trend lines of weight and value diverging over the years. The goods in the selected SITC divisions are precisely those that have become smaller, such as computers or cellular devices, which are becoming slimmer and lighter than those used over a decade ago.

**Figure 6**  
South America trade (selected countries): FOB value and tonnage of selected SITC product groups  
(Sum of exports and imports)



**Source:** Prepared by the authors, on the basis of data from the Economic Commission for Latin America and the Caribbean (ECLAC).

**Note:** The selected countries are Argentina, Brazil, Chile, Colombia, Ecuador, Peru and Uruguay.

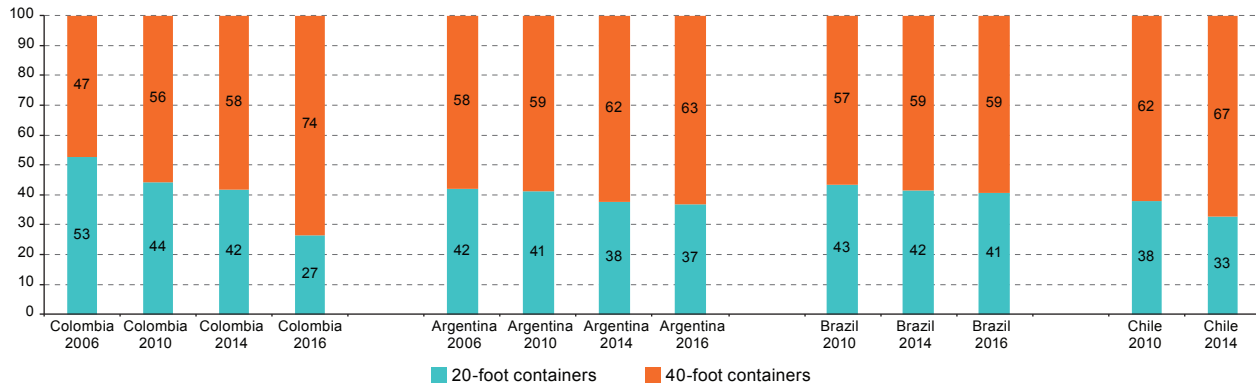
**Relative shift from 20- to 40-foot containers:** This change is happening in most container terminals. The selected countries display a clear trend from 20-foot to 40-foot containers, which by 2010 already accounted for more than 50% of container use.

Figure 7 displays evolution of use of 20-foot and 40-foot containers in Colombia, Argentina, Brazil and Chile. Owing to a lack of available information, for some countries it was impossible to report the data for 2006 (Brazil and Chile) and for 2016 (Chile).

**Progressive reduction in the number of transshipments:**

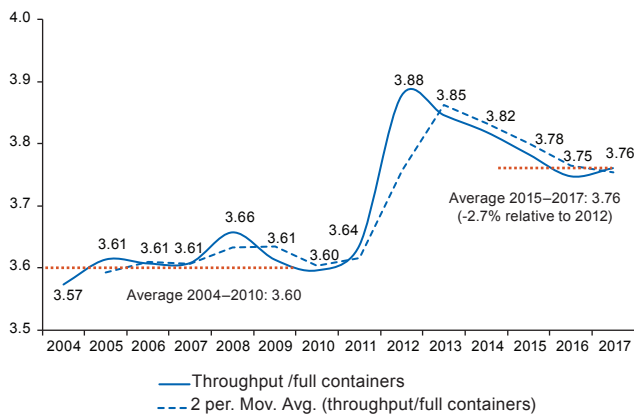
The relation between total port movements (throughput) and the number of full containers worldwide varied little between 2004 and 2010, averaging 3.6 port movements for each full container (trade). From then on, the number surged to 3.88 in 2012, after which another downswing phase began. The average between 2015 and 2017, at 3.76, is almost 3% down from the 2012 peak, as shown in Figure 8. In other words, if it had remained at the maximum level, total port movements would have been greater than actually observed since 2013. Although the variation in the ratio includes other variables, they largely correspond to transshipments: in 2012 transshipments accounted for 27.2% of total throughput, but the proportion had dropped to 25.7% by 2017.

**Figure 7**  
Selected countries: use of 40-foot containers,  
selected years between 2006 and 2016  
(Percentage of total container use)



Source: Prepared by the authors, on the basis of official data from the countries.

**Figure 8**  
World: ratio of transferred containers  
to full containers, 2004–2018



Source: Prepared by the authors, on the basis of *Container Intelligence Monthly*, London, Clarkson Research Services, various editions.

and introduced in the market; and, as is natural in all new development, some will not be successful and disappear, while others will evolve.

## II. Reflections on the future of containerization

Changes in trade and logistics have been unfolding rapidly in recent years. The outlook for container ports, therefore, is less expansionary than before, since global trends suggest an operating environment that combines greater rivalry, increasing concentration and slower growth of containerization. There are also certain risks that underpin expectations of slower growth, as may be seen in figure 9.

**Figure 9**  
Trend of global throughput and annual growth  
of container capacity and world trade  
(Millions of TEU and percentages)

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